

# **Chief Constable statement of accounts 2022/23**

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## PREFACE

### **Introduction to the 2022/23 Statement of Accounts by Jason Hogg, Chief Constable of Thames Valley Police**

This year saw one of our biggest ever operations take place. In September 2022 I was very proud of how our force delivered the safe and dignified committal of Her Majesty Queen Elizabeth II at Windsor Castle, and, over ten days, allowed the safe and secure visit to the town of almost 700,000 visitors.

It was a year that saw a return to normality post-covid, and as well as policing our regular high-profile events such as Reading Festival, Ascot races and Henley Regatta, we were proud to police four of the 2022 Women's Euros matches at Stadium MK.

Two of our cities, Milton Keynes and Slough, hosted the Knife Angel, the National Monument Against Violence and Aggression. This 27ft sculpture was a focal point to bring together schools and parents, voluntary organisations, community groups, places of worship and local businesses to work alongside us to take a collective stand against violence.

In January this year the Police and Crime Panel approved the budget proposals of Police and Crime Commissioner Matthew Barber to increase the council tax police precept by less than 29p extra a week for the average Band D property for 2022/23.

I understand that with the challenges this year with energy, inflation and general cost of living increasing, these are tough times for households, so I want to thank residents for all this extra investment, which will help Thames Valley Police continue to keep our communities safe. We continue to invest in recruiting new officers, and this year we met our target of recruiting XXX new officers to the force.

Finally, as Chief Constable of your police force I want to take this opportunity to thank the public of Thames Valley for their valued support during the past year. We will do all that we can to continue to reduce crime, protect the vulnerable and prosecute those that cause harm.

Jason Hogg  
Chief Constable. Thames Valley Police

## THE NARRATIVE REPORT

The Statement of Accounts has been prepared in accordance with the requirements of the Chartered Institute of Public Finance and Accountancy (CIPFA). It therefore aims to provide information to help the reader:

- Understand the overarching financial position of the Group (PCC and Thames Valley Police)
- Have confidence that the Group has spent public money wisely and has been accounted for in an appropriate manner
- Be assured that the financial position of the Group is sound and secure

The style and format of the accounts complies with CIPFA standards and is similar to that of previous years. The structure of this Narrative Report is set out below.

1. Background of the Group and PCC
2. Our Strategy
3. Financial performance
4. Operations
5. People
6. Outlook
7. Summary and conclusion

### 1. BACKGROUND OF THE PCC AND GROUP

Thames Valley Police (TVP) is the largest non-metropolitan force in England and Wales. It serves the three counties of Berkshire, Buckinghamshire and Oxfordshire, with an area of 2,216 square miles and a population of over 2.4m people. The force has more than 5,000 police officers, 3,750 staff members and over 750 Special Constables and volunteers.

The Chief Constable has direction and control over the force's officers and staff. The Chief Constable is operationally independent and accountable to the law for the exercise of police powers.

The Police and Crime Commissioner (PCC) is elected to secure an efficient and effective police service, and to hold the Chief Constable to account for delivering this. The PCC sets the budget for the force, and commissions services for victims and for crime prevention. TVP's two main sources of funding are grants from the Home Office and Council Tax. The PCC sets the Council Tax level.

The PCC and Chief Constable are established as separate legal entities (Corporations Sole). The Corporate Governance Framework describes how the PCC and Chief Constable conduct their business and discharge their responsibilities.

### 2. OUR STRATEGY

As part of his legal responsibilities, the PCC has published his Police and Criminal Justice Plan to outline his priorities for Thames Valley and how he will work with partners to achieve them. The PCC has set the following priorities:

- Strong local policing
- Fighting serious organised crime
- Fighting cybercrime and fraud
- Improving the criminal justice system
- Tackling illegal encampments

The Chief Constable has set out his priorities in his Strategic Plan for 2022/23:

- Serving Victims
- Building Trust
- Fighting Crime

- Valuing our People

The PCC's Crimefighters strategy is a shared vision with Thames Valley Police to strengthen local policing and build the trust of all of our communities. The key elements of the strategy include:

- Strengthening Local Policing
- Embedding crime prevention
- Improved communication between the public and the police

TVP is currently conducting a Force Review, considering internal structures to make sure we are organised in the best possible way to meet current and future challenges including financial challenges by ensuring our resources are focused on our priority areas.

TVP is working to build an environmentally sustainable police service. The Environmental Sustainability Strategy aims to reduce the impacts of Thame Valley Police on the environment; enable us to become a more resource efficient and resilient organisation; and embed environmental sustainability considerations within our decision making processes at all levels.

Many services are delivered in collaboration with other forces to maximise service delivery and value for money. TVP collaborates with Hampshire on Information and Communication Technology (ICT), Information Management Unit, Contact Management and specialist operational services through our Joint Operations Unit (JOU). TVP leads the Counter Terrorism Police South East (CTPSE), the South East Regional Organised Crime Unit (SEROCU) and the Chiltern Transport Consortium for fleet management services. TVP is also a member of South East and Eastern Police Insurance Consortium (SEERPIC).

### 3. FINANCIAL PERFORMANCE

#### Key Financial Influences

Prices (measured by CPIH) increased by 8.9% in the 12 months to March 2023. TVP has been particularly affected by rises in utility and fuel prices, and increasing costs of construction contracts.

Police officer salaries are set by the Home Office. Police officers were awarded a £1,900 pay increase (equivalent to an average of 5%). The element of the police officer pay award above 3.5% was funded by an additional Home Office grant. Police staff pay is set within TVP. Staff were awarded a pay rise of 3.5% or £1,900 if higher, plus a one off cost of living payment of £500. There was no additional funding for police staff awards.

Home Office police funding has not kept pace with cost pressures since the financial crash of 2008. With slow economic context, government funding continues to be a risk. More of the burden of funding the police has fallen on Council Tax payers. In 2022/23 the maximum amount by which the PCC could increase the Precept (without a referendum) was set at £10. The PCC used the full flexibility to set the Council Tax Precept at £241.28 per annum for a Band D property in 2022/23. This has been raised to £256.28 in 2023/24, using the maximum £15 flexibility. Future increases in Council Tax are not guaranteed – inflation increases pressure within the force for an increase, but also results in cost of living pressures on taxpayers.

In 2022/23 the force delivered £2m of budget savings through its efficiency programme. In total, over the last twelve years, TVP has delivered budget savings of more than £115m. Efficiency plans, including the Force Review of internal structures, are expected to make further savings of £20m over the next three years to allow TVP to meet its financial pressures. This challenge is being closely managed to deliver this level of savings on top of earlier efficiencies.

TVP plans significant investment in the force estate over the coming years, including maintenance and refurbishment of the existing estate, and new developments for priorities such as Forensics and Custody. The estates capital requirement is £90m over the next four years, with further significant requirements over the coming decade.

## NARRATIVE REPORT AND FINANCIAL REVIEW

Interest rates have increased rapidly over the past year. The Bank of England Official base rate rose from 0.1% during 2021 to 4.25% by April 2023. This has resulted in increased income from the PCC's investments with banks during the year. However, if higher rates persist, it will mean that borrowing to support capital funding in the long term will be more challenging.

### **Funding**

Funding to cover general activities is broken down as follows:

<b>Funding</b>	<b>2021/22 £'000</b>	<b>2022/23 £'000</b>	<b>Increase %</b>
Home Office Grants	263,000	277,141	5.5%
Council Tax	213,000	228,095	6.9%
<b>Total</b>	<b>476,000</b>	<b>505,236</b>	<b>6.1%</b>

### **Chief Constable Expenditure**

The following table provides a high-level comparison between the approved budget for 2022/23 and actual expenditure for TVP operational budgets i.e. those under the direction and control of the Chief Constable.

<b>TVP Operational Budgets - Direction &amp; Control of the Chief Constable</b>	<b>Annual Budget £'000</b>	<b>Annual Outturn £'000</b>	<b>Annual Variance £'000</b>
<b><i>Pay &amp; Employment Costs</i></b>			
Police Officer Pay & Allowances	285,210	285,665	55
Police Officer Overtime	13,039	15,698	1,659
Staff/PCSO Pay & Allowances	150,621	146,120	(3,501)
Other Employee Expenses	10,164	10,919	£55
	<b>459,035</b>	<b>458,402</b>	<b>(633)</b>
<b><i>Overheads</i></b>			
Premises Related Expenditure	17,777	18,767	990
Transport Related Expenditure	10,887	11,699	812
Supplies & Services	69,781	66,853	(2,929)
Third Party Payments	22,604	22,841	237
Specific Grants	(61,609)	(61,581)	28
Force Income	(50,897)	(52,099)	(1,201)
	<b>8,542</b>	<b>6,479</b>	<b>(2,063)</b>
<b><i>Regional Collaborative Services</i></b>			
South East Regional Organised Crime Unit	29,021	29,027	6
Counter Terrorist Policing South East	54,978	59,008	4,030
Counter Terrorist Specialist Firearms Officers	4,446	5,827	1,381
Chiltern Transport Consortium	18,160	17,274	(886)
Government Grants & Partnership Income	(106,605)	(111,136)	(4,531)
	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cost of Operational Policing</b>	<b>467,577</b>	<b>464,882</b>	<b>(2,696)</b>

### **Pay & Employment Costs**

The overall underspend on pay & employment costs is driven by the increased number of officers we recruited above the Police Uplift Programme (PUP) target, a total of 175 at the yearend, together with increased overtime expenditure as a consequence of our high level of recruits in training, increased recruitment costs due to the high turnover, all of which is offset by the significant police staff and Police Community Support Officers (PCSO) vacancies we have experienced throughout the year.

### **Overheads**

The overall underspend on overheads represents increased expenditure and costs on utilities such as electricity, together with increased vehicle fuel costs throughout the year, which has been offset by reduced spend in ICT (partly due to a change in accounting treatment for multiyear contracts), reduced spend on goods and services partly due to supplier delays and an increase in income from significant mutual aid operations and other services.

### **Regional Collaborative Services**

The regional collaborative services are fully funded through various independent grants and regional force contributions, all of which are balanced up at the year end and charged to the respective forces revenue budgets.

#### a) Group level

The Group level incorporates all income and expenditure controlled by both the PCC and the CC. The final revenue surplus for 2022/23 was £4m which was appropriated to the Estates Reserve to support the long term investment programme.

	<b>Annual Budget £'000</b>	<b>Annual Outturn £'000</b>	<b>Annual Variance £'000</b>
Cost of Operational Policing (from Above)	467,577	464,882	(2,696)
PCC Controlled Expenditure	(3,696)	(3,586)	110
Capital Financing	5,955	6,969	1,015
Interest on Balances	(704)	(3,531)	(2,827)
Statutory Accounting Adjustments	7,654	7,778	124
Appropriations From Balances	28,450	28,573	123
<b>Cost of Services</b>	<b>505,236</b>	<b>501,085</b>	<b>(4,150)</b>
<b>Funded By</b>			
General Grant Income	(277,141)	(277,141)	0
Council Tax	(228,095)	(228,107)	(12)
	<b>(505,236)</b>	<b>(505,247)</b>	<b>(12)</b>
<b>Net Revenue Position</b>	<b>0</b>	<b>(4,162)</b>	<b>(4,162)</b>
Appropriation to Estates Reserve		4,162	

## **Capital Expenditure**

The following table shows the net capital position compared to the active capital budget for 2022/23. The variance of £6.782 million comprises scheme underspends of £1.954 million and slippage of expenditure of £4.437 million.

At the start of the financial year, the PCC approved an annual Capital Programme of £27.357m. During the year the active capital budget was adjusted upwards to £47.207m. This was due to receipt of significant additional grants and slippage from 2021/22

	<b>Annual Budget £'000</b>	<b>Actual Spend £'000</b>	<b>Variance £'000</b>
Property schemes	6,419	3,161	(3,258)
ICT schemes and Business Change	8,080	4,764	(3,316)
Equipment	1,402	1,256	(146)
Vehicles	5,132	5,070	(62)
Grant Funded Schemes	26,174	26,174	0
<b>Total</b>	<b>47,207</b>	<b>40,426</b>	<b>(6,782)</b>

The Force continues to improve the efficiency and effectiveness of its estate by reducing the overall size of the estate and replacing inefficient expensive buildings with operational focused buildings. Some programme slippage has occurred due to prevailing market conditions.

TVP is taking advantage of opportunities provided by technological advancements to improve operational policing and working practices. The investment in ICT hardware and infrastructure continues to be coordinated to ensure individuals have appropriate refreshed devices operating across a secure infrastructure.

## **Balance Sheet**

The Balance Sheet is a snapshot of the Chief Constable's assets, liabilities and cash balances. The high level summary is as follows:

<b>Net Assets</b>	<b>At 31 March 2022 £'000</b>	<b>At 31 March 2023 £'000</b>
Non-current assets	35,397	31,113
Net current assets	(74,163)	(69,709)
Pension liabilities	(5,152,187)	(3,360,623)
Other long-term liabilities and provisions	(9,018)	(4,366)
<b>Net Assets</b>	<b>(5,199,971)</b>	<b>(3,403,585)</b>

Reserves are as follows

<b>Reserves</b>	<b>At 31 March 2022 £'000</b>	<b>At 31 March 2023 £'000</b>
Usable reserves	0	0
Unusable reserves	(47,784)	(42,962)
Pensions reserve	(5,152,187)	(3,360,623)
<b>Net Assets</b>	<b>(5,199,971)</b>	<b>(3,403,585)</b>



The pension liabilities is made up of £3,336m associated with the unfunded police officer pension scheme and the net deficit of £24m in the funded Local Government Pension Scheme (LGPS) for police staff. The police officer pension scheme is underwritten by the Home Office who provide an annual top-up grant to fund the difference between pension payments and income from employee and employer contributions. The current deficit in the LGPS will be managed through future employee and employer contributions.

#### 4. DEMAND

The demand from the public for our services has remained high, particularly evident in our 999 volumes which rose by 12% compared with last year resulting in a total of 372,893 calls being received. Service levels were similar to last year with 85.6% of calls answered within 10 seconds. In contrast calls to our 101 service reduced by 1% to a yearly total of 495,321 calls. Over the course of the year the average time to answer 101 calls was 6 minutes and 7 seconds.

Online reporting levels increased by 21% compared with last year. Whilst not as high as during the covid pandemic when the force was receiving high volumes of reports regarding covid rule breaches, the 94,570 online reports received is significantly higher than pre-pandemic levels.

478,030 incidents were recorded in 2022/23 of which 185,058 were crimes. This represents an increase of 5.8% against last year. It is important to recognise the Force has been assessed as good at recording crime in its latest HMICFRS PEEL inspection, an improvement from findings in their 2019 inspection.

The Force has seen crime reductions in many areas:

- Homicide down by 42% with 14 offences in 2022/23 compared with 24 the previous year
- Rape down by 9% compared with last year
- Trafficking in drugs down by 20% compared with last year
- Public Order down by 15% compared with last year

However the Force has seen increases in crime in a number of areas:

- Violence with injury up by 2.7% compared with last year
- Possession of weapons up 33% compared to last year
- Vehicle crime up 24% compared with last year
- Shoplifting up 21% compared to last year

However the figures for Burglary and Robbery reflect the impact of Covid on these crime type with the return to normality, post pandemic as more people are out and about across the region. Hence a comparison to 2019/20 is also provided for context

- Residential Burglary – up 6% compared to last year (32% decrease to 2019/20)
- Robbery of Personal Property up 23% compared with last year (28% decrease to 2019/20)

There were 31,119 Crimes resulting in formal action, which includes cases going to court or an out of court resolution, been taken, an increased again in the last year with 3,002 more outcomes than the previous 12 month period, representing an 11% increase, with the number of cases being taken to court increasing by 1,666, a 16% increase on the previous year. Domestic abuse accounted for 30% of all arrests made. Extensive focus on domestic abuse, sexual offences and stalking and harassment has led to significant increases in the volume of formal action taken against offenders, demonstrated by a 27% increase in formal action for domestic abuse cases (3,138 to 3,987).

## 5. PEOPLE

The Home Office announced the national Uplift programme recruitment drive in July 2019, aiming to recruit an additional 20,000 police officers across all police forces in England by March 2023. TVP exceeded its national Uplift Programme target by 175 police officers, bringing the total number of police officers to 5,042 by the end of March 2023 – a total increase of 792 officers since 2019.

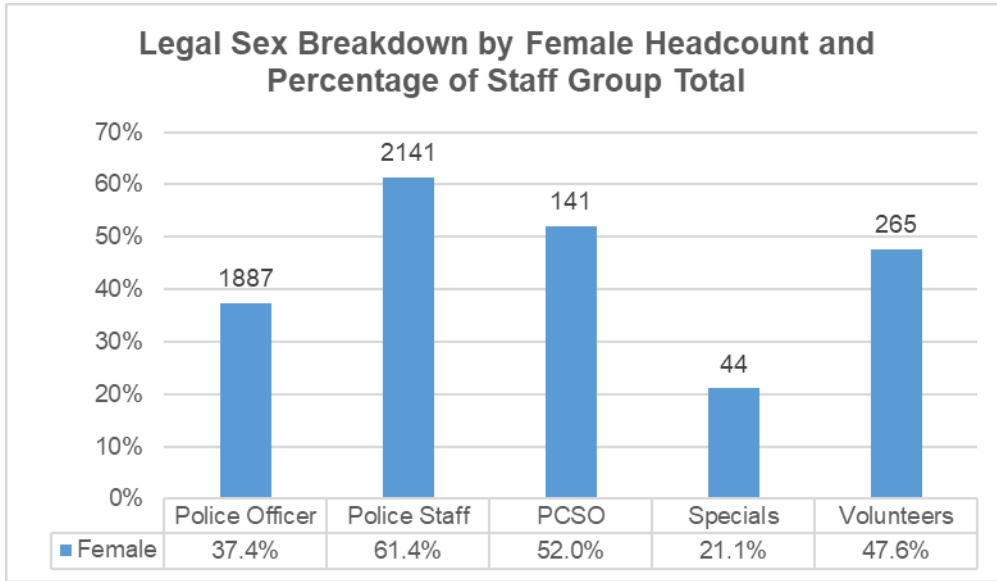
The PUP has understandably focussed efforts on the recruitment of police officers over the last 3 years. This has had an impact on our ability to recruit support staff, which when coupled with the labour market conditions and shortfalls of available labour across many industries, has resulted in a higher level of turnover and slower recruitment, increasing our vacancy factor. A review of the recruitment process has been undertaken and streamlined where possible. Also a police staff Silver group has been instigated for strategic oversight of this critical area of recruitment. Hybrid working has also allowed a greater level of flexibility for our workforce which is particularly beneficial for police staff.

At 31st March 2023 Thames Valley Police employed 8,798 people in full and part time contracts. We also had 209 unpaid members of the special constabulary and 557 volunteers giving a total workforce of 9,564.

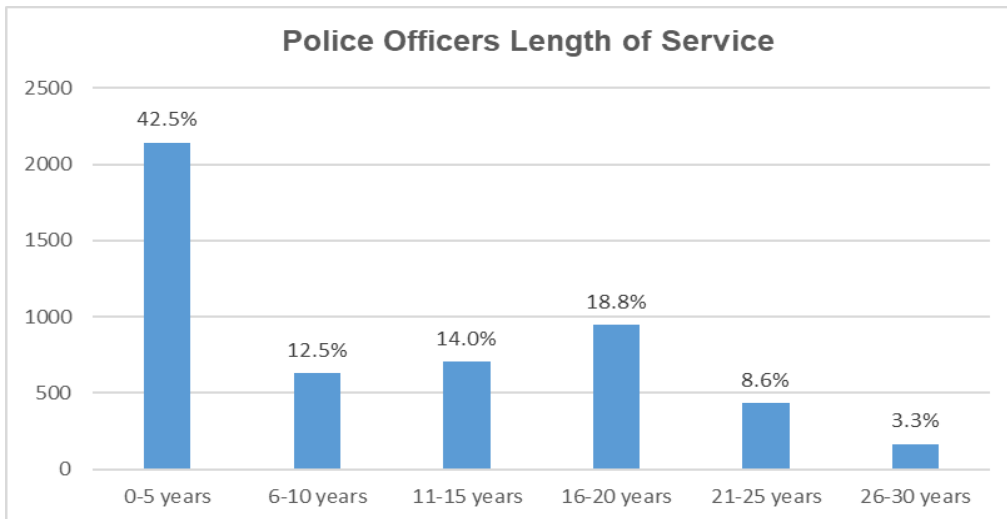
Below is the make-up of the Police workforce. This includes headcount of circa 769 police officers and police staff and FTE of circa 755 police officers and police staff who work in regional collaborated units such as the CT Policing South East (CT PSE), CT Special Branch, Regional Prison Intelligence, SE Regional Organised Crime Unit (SEROUCU), Regional Specialist Firearms and the Chiltern Transport Consortium (CTC).

Category	Workforce	Full Time Equivalent
Police Officers	5,042	4,970
Police Staff	3,485	3,291
PCSO	271	259
<b>Paid employees</b>	<b>8,798</b>	<b>8,520</b>
Special Constabulary	209	N/A
Volunteers	557	N/A
<b>Total Workforce</b>	<b>9,564</b>	N/A

The following graph shows the Legal Sex breakdown for each type of employee and volunteer, for example that there are 1,887 female police officers, making up 37.4% of all police officers.



In terms of police officers, Thames Valley has a relatively “young” workforce in terms of experience with 69% of officers having less than 15 years’ service, as shown below.



The following table shows the Ethnic makeup of the workforce:

ETHNICITY	Police Officer	Police Staff	PCSO	Specials	Volunteers	TOTAL
White	4,521	3,104	245	183	502	8,555
Asian	145	118	8	17	26	314
Black	34	31	1	3	6	75
Mixed	129	55	7	4	8	203
Other	18	15	1	0	3	37
Unknown/ Prefer not to say	195	162	9	2	12	380
<b>TOTAL</b>	<b>5,042</b>	<b>3,485</b>	<b>271</b>	<b>209</b>	<b>557</b>	<b>9,564</b>

## NARRATIVE REPORT AND FINANCIAL REVIEW

In line with Trade Union (Facility Time Publication Requirements) Regulations 2017 (SI 2017/328) the Chief Constable has an obligation to report annually on paid time off provided to trade union representatives for trade union duties and activities. The following details relate to 2022/23. There were 23 employees who were union officials during the period (16.0 full time equivalents). The total cost of this facility time was £951,143 which represents 0.21% of the total pay bill.

## 6. OUTLOOK

### Medium Term Financial Plan

The PCC approved the financial plans for 2023/24 in January 2023 and they are available on the PCC's website in the Budget Book at [Budget - Thames Valley PCC \(thamesvalley-pcc.gov.uk\)](https://www.thamesvalley-pcc.gov.uk/budget)

The revenue budget for 2023/24 includes provision for maintaining the national police uplift programme (PUP) increase in officers numbers which gave TVP an additional 596 officers (excluding regional), together with an additional 80 Officers funded through the increase in Council Tax provision.

A high-level summary of the Medium Term Financial Plan (MTFP) is provided below. This includes all expenditure to be incurred by the CC and the PCC, as well as all resources to be received by both legal entities.

	Current Estimate for the Budget 2023/24 £'000	Current Estimate for the Budget 2024/25 £'000	Current Estimate for the Budget 2025/26 £'000	Current Estimate for the Budget 2026/27 £'000
<b><u>Expenditure</u></b>				
Opening Budget	505,001	526,306	543,322	561,185
Inflation				
General	2,544	926	726	730
Pay	10,513	8,743	9,216	9,494
Specific	10,651	4,026	1,447	3,023
Productivity Savings	(4,148)	(7,414)	(8,438)	0
Growth	5,543	8,486	2,887	2,857
Reserve Funding	(3,798)	2,249	12,025	2,288
<b>Revised Budget Requirement</b>	<b>526,306</b>	<b>543,322</b>	<b>561,185</b>	<b>579,577</b>
<b><u>Funded By</u></b>				
Opening Budget	(505,001)	(526,306)	(543,322)	(561,185)
Council Tax	(20,395)	(12,566)	(15,149)	(15,651)
Government Grants	(910)	(4,450)	(2,714)	(2,741)
<b>Revised Funding Budget</b>	<b>(526,306)</b>	<b>(543,322)</b>	<b>(561,185)</b>	<b>(579,577)</b>
<b>Estimated Shortfall/(Surplus)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cumulative Shortfall/(Surplus)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

The above figures are based on the approved council tax increase of £15 (6.2%) for 2023/24. This was approved by the Police and Crime Panel on 27<sup>th</sup> January 2023. Future years show assumed increases in subsequent years at £10 per annum. This is only a planning assumption, and the PCC will set Council Tax each year.

All the assumptions underpinning the current MTFP will be revisited and updated in coming months as work is undertaken on the next budget cycle for 2024/25.

## NARRATIVE REPORT AND FINANCIAL REVIEW

2023/24 will be a financially tough year with significant unknown costs particularly in relation to annual pay awards and the cost of living crisis, together with unprecedented inflation rates hitting their highest levels in the last 40 years.

The Police service, both nationally and locally, is going through a period of reform to adjust to the financial challenges created by excessive inflation and respond to the increasing complexity and quantum of crime. This reform requires investment in well-trained officers and staff, as well as the new technologies that will facilitate the change in the way policing services are delivered. This investment increases the financial pressures and will be carefully managed by the force and considered as part of the Force Review and future Medium Term Financial Plans.

Our continued focus on the productivity strategy and the ongoing work to identify new areas to reconsider how and what we do will not only meet the HO requirements, but will ensure we continue to focus the maximum level of resources on our priorities.

### Medium Term Capital Plan

The Medium Term Capital Plan (MTCP) costing £192 million over the five-year period 2022/23 to 2026/27 was approved by the PCC in January 2023. Overall, this will provide the Force with appropriate infrastructure and assets to deliver innovative policing strategies with fewer resources.

	<b>Revised Budget 2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>Total 2022/23 to 2025/26</b>
	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>
Property	6,419	34,902	22,590	5,644	20,678	90,234
Technology & Business Change	8,080	8,095	3,411	16,564	4,931	41,079
Grants	26,174	0	0	0	0	26,174
Equipment	1,402	2,246	680	719	280	5,327
Dashcams	0	506	0	0	0	506
Vehicles	5,132	5,576	6,010	6,250	6,927	29,895
<b>Capital Project Total to be Financed</b>	<b>47,207</b>	<b>51,324</b>	<b>32,691</b>	<b>29,177</b>	<b>32,816</b>	<b>193,215</b>

The MTCP will be funded through a combination of capital grants, revenue contributions, capital receipts and reserves. Key focuses of the MTCP are:

- To ensure the property estate remains fit for purpose and effectively utilised, linking in with the Smart ways of working principles, identifying opportunities to streamline assets and develop the estate infrastructure; maintaining core sites, improving core training facilities and progressing the Asset Management Plan.
- To ensure provision is made for ICT & Business Change Technology, to maintain and develop the existing infrastructure and invest in the core technologies required to provide innovative digital policing services.
- The maintenance, development and replacement of other core assets (e.g. Vehicles, and Communication Infrastructure) to maximise the advantage of new technology and reflect legislative changes.

### Financial Resilience

TVP's financial resilience is evidenced and supported by:

- Strong governance arrangements, as detailed in the Corporate Governance Framework
- Efficient and effective internal audit service that reports directly to the Joint Independent Audit Committee
- A track record of delivering productivity savings, with further savings of £20m planned over the next three years
- TVP's Medium Term Financial Plan and Medium Term Capital Plan set out balanced budgets for 2023/24 and the following three years supported by reasonable, if challenging, assumptions. They are published in the Budget Book on the PCC's website.
- Appropriate levels of reserves, in particular building up reserves to support long term estates capital requirements
- Borrowing costs are low - below 1% of Net Revenue Expenditure throughout the next four years

The most significant financial risks faced by TVP are inflation, funding and the long term need for investment in property. With > 80% of revenue expenditure on people costs, the cost of living crisis and the government's response, will have a direct impact on TVP. I understand that with the challenges this year with energy, inflation and general cost of living increasing, these are tough times for households, so I want to thank residents for all this extra investment, which will help Thames Valley Police continue to keep our communities safe. We continue to invest in recruiting new officers, and this year we met our target of recruiting 831 new officers to the force to achieve 5042 officers at the end of the year.

### LINKS

For more detailed information please refer the following documents:

- Police and Criminal Justice Plan <https://www.thamesvalley-pcc.gov.uk/police-and-criminal-justice-plan/>
- Strategic Plan <https://www.thamesvalley.police.uk/police-forces/thames-valley-police/areas/au/about-us/our-commitment/>
- Crimefighters Strategy <https://www.thamesvalley-pcc.gov.uk/crimefighters/>
- Budget Book <https://www.thamesvalley-pcc.gov.uk/our-information/finances/budget/>
- Annual Report
- Corporate Governance Framework <https://www.thamesvalley-pcc.gov.uk/our-information/finances/financial-regulations/>

Linda Waters  
Director of Finance

## EXPLANATION OF ACCOUNTING STATEMENTS

The Accounts and Audit Regulations 2015 require the PCC and Chief Constable to produce a Statement of Accounts each financial year. These statements contain a number of different elements which are explained below.

### Statement of Accounts

The **Auditor's Report** gives the auditor's opinion on whether the accounts provide a true and fair view of the financial position and operations for the year.

**Statement of Responsibilities** sets out the respective responsibilities of the Chief Constable and his chief finance officer

The **Core Financial Statements** are:

The **Movement in Reserves Statement** is a summary of the changes to the Group's reserves over the course of the year. Reserves are divided into "usable" cash reserves which can be invested in capital projects or service improvements and "unusable" accounting reserves which must be set aside for specific purposes. All usable reserves are held by the PCC and therefore the Group.

The **Comprehensive Income and Expenditure Statement (CIES)** record all of the CC's income and expenditure for the year. This presentation of information is in line with CIPFA guidance and is commensurate with the in-year internal reporting to management of income and expenditure. (See the outturn position table on page 6 for more detail of the in-year reporting)

The CC CIES shows an accounting deficit of £172,919 million however this statement should not be viewed in isolation. To gain a true understanding of the Group's financial performance for the year, it is necessary to view the Movement in Reserves Statement which shows how this accounting deficit is managed in the balance sheet. Following the police officer pension fund liabilities and accounting adjustments and transfers to revenue reserves, there is a decrease £0.259 million in the general reserve

The **Balance Sheet** is a snapshot of the CC's assets, liabilities, cash balances and reserves at the year-end date.

The **Cash Flow Statement** shows the reasons for changes in the CC's cash (and cash equivalents) balances during the year, and whether that change is due to operating activities, new investment or financing activities (such as repayment of borrowing and other long term liabilities).

The **Supplementary Financial Statements** are:

The **Annual Governance Statement** explains the governance processes and procedures in place to enable the PCC and Group to carry out their functions effectively. The AGS highlights the Group's internal control environment, comments on its effectiveness and identifies issues for future work.

The **Notes** to these financial statements provide more detail about the Group's accounting policies and individual transactions.

The **Police Pension Fund Accounts** sets out the financial position of the Police Pension Fund as at 31<sup>st</sup> March 2023

A **glossary of key terms** can be found at the end of this publication

## AUDIT REPORT AND OPINION

### INDEPENDENT AUDITOR'S REPORT TO THE CHIEF CONSTABLE FOR THAMES VALLEY POLICE

#### Opinion

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AUDIT REPORT AND OPINION

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## STATEMENT OF RESPONSIBILITIES FOR THE ACCOUNTS

### **The Chief Constable's Responsibilities**

The Chief Constable is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers (the Director of Finance) has the responsibility for the administration of those affairs.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets;
- Approve the statement of accounts

I approve these accounts on behalf of Thames Valley Police

Jason Hogg  
Chief Constable  
XXXXXXX

### **Director of Finance**

The Director of Finance is responsible for the preparation of the Chief Constable's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in Great Britain ('the Code').

In preparing this Statement of Accounts, the Director of Finance has:

- Selected suitable accounting policies and then applied them consistently;
- Made judgements and estimates that were reasonable and prudent;
- Complied with the Code.
- Kept proper accounting records which were up to date;
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

In my opinion, the Statement of Accounts gives a true and fair view of the financial position of the Thames Valley Police as at 31<sup>st</sup> March 2023 and its income and expenditure for the year then ended.

Linda Waters, MBA ACA  
CFO - Director of Finance  
XXXXXXX

## MOVEMENT IN RESERVES STATEMENT

### Movement in Reserves Statement for the years ended 31<sup>st</sup> March 2022 and 2023

Note	Note	General Fund £000	Earmarked Reserves £000	Capital Receipts Reserve £000	Capital grant unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	Total Reserves £000
							21	
<b>Balance at 31st March 2021</b>		0	0	0	0	0	(5,095,510)	(5,095,510)
<b><u>Movement in reserves during 2021/22</u></b>								
<b>Total comprehensive Expenditure and Income</b>		(224,142)				(224,142)	119,728	(104,414)
Adjustments between accounting basis & funding basis under regulations	6	224,141				224,141	(224,141)	0
<b>Net increase/Decrease before transfers to Earmarked Reserves</b>		0	0	0	0	(0)	(104,413)	(104,414)
Transfers to/from earmarked reserves								
<b>Increase/Decrease in Year</b>		0	0	0	0	(0)	(104,413)	(104,414)
<b>Balance at 31st March 2022 carried forward</b>		0	0	0	0	0	(5,199,923)	(5,199,923)
<b><u>Movement in reserves during 2022/23</u></b>								
<b>Total comprehensive Expenditure and Income</b>		(172,919)				(172,919)	1,969,305	1,796,386
Adjustments between accounting basis & funding basis under regulations	6	172,919				172,919	(172,919)	0
<b>Net increase/Decrease before transfers to Earmarked Reserves</b>		(0)	0	0	0	(0)	1,796,386	1,796,386
Transfers to/from earmarked reserves								0
<b>Increase/Decrease in Year</b>		(0)	0	0	0	(0)	1,796,386	1,796,386
<b>Balance at 31st March 2023 carried forward</b>		(0)	0	0	0	(0)	(3,403,537)	(3,403,538)

All earmarked reserves belong to the PCC on behalf of the Group. The Chief Constable therefore had no transfers to/from earmarked reserves during the year and no usable or earmarked reserve balances at year end

## EXPENDITURE AND FUNDING ANALYSIS

### Expenditure and Funding Analysis Disclosure Note

The Expenditure and Funding Analysis is a disclosure note that shows how annual expenditure is used and funded from resources (government grants and council tax) by police bodies in comparison with those resources consumed or earned by authorities in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes by the Chief Constable's Management Team. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement. See note 5 for more details. Please note that this is not a primary statement

	2021/22			2022/23		
	Net expenditure charged to general fund £000	Adjustments between Accounting basis & Funding basis £000	Net expenditure in the CIES £000	Net expenditure charged to general fund £000	Adjustments between Accounting basis & Funding basis £000	Net expenditure in the CIES £000
<i>TVP operational budgets under the direction &amp; control of the Chief Constable</i>						
Employees	379,300	213,180	592,480	389,118	185,676	574,794
Premises	19,350		19,350	22,428		22,428
Transport	24,479		24,479	25,004		25,004
Supplies & Services	70,016		70,016	71,316		71,316
Third Party Payments	16,305		16,305	28,263		28,263
Capital Charges	3,347	10,961	14,308	27,661	(12,757)	14,904
Non specific Income	(135,436)		(135,436)	(190,345)		(190,345)
<b>Cost of Services</b>	<b>377,361</b>	<b>224,141</b>	<b>601,503</b>	<b>373,444</b>	<b>172,919</b>	<b>546,363</b>
Other income & expenditure	(377,361)	(0)	<b>(377,361)</b>	(373,444)	0	<b>(373,444)</b>
<b>Surplus or Deficit</b>	<b>(0)</b>	<b>224,141</b>	<b>224,142</b>	<b>(0)</b>	<b>172,919</b>	<b>172,919</b>
Opening General Fund Balance	0			0		
Add surplus or Deficit	(0)			(0)		
Transfers to/from reserves & General Balances	0			0		
<b>Closing General Fund Balance</b>	<b>(0)</b>			<b>(0)</b>		

## COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

### Comprehensive Income and Expenditure Statement 2022/23

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation.

	2021/22			2022/23		
	Gross expenditure £000	Gross Income £000	Net Expenditure £000	Gross Expenditure £000	Gross Income £000	Net Expenditure £000
<i>TVP operational budgets under the direction &amp; control of the Chief Constable</i>						
Employees	592,480	0	592,480	574,794	0	574,794
Premises	19,350	0	19,350	22,428	0	22,428
Transport	24,479	0	24,479	25,004	0	25,004
Supplies & Services	70,016	0	70,016	71,316	0	71,316
Third Party Payments	16,305	0	16,305	28,263	0	28,263
Capital Charges	14,308	0	14,308	14,904	0	14,904
Specific Income	0	(135,436)	(135,436)	0	(190,345)	(190,345)
<b>Financial resources of the PCC consumed at the request of the Chief Constable</b>	<b>736,938</b>	<b>(135,436)</b>	<b>601,503</b>	<b>736,709</b>	<b>(190,345)</b>	<b>546,363</b>
Intra group funding			(479,057)			(505,158)
<b>Cost of Services</b>	<b>736,938</b>	<b>(135,436)</b>	<b>122,446</b>	<b>736,709</b>	<b>(190,345)</b>	<b>41,205</b>
<b>Other operating Expenditure:</b>						
Gain/loss on disposal of fixed asset	8c		69			5,154
Levies to national police service			0			0
<b>Financing &amp; investment income &amp; expenditure:</b>						
Interest payable			0			0
Impairment loss allowance	8a		0			0
Pensions interest cost	8a	101,627	101,627	126,560		126,560
Interest & investment income			0			0
Taxation & non specific grant income			0			0
<b>Surplus/deficit on provision of service</b>			<b>224,142</b>			<b>172,919</b>
Surplus/deficit on revaluation of fixed assets			0			0
Remeasurement of net defined liability			(119,728)			(1,969,305)
Other gain/loss			0			0
<b>Total other comprehensive Income and Expenditure</b>			<b>(119,728)</b>			<b>(1,969,305)</b>
<b>Total comprehensive Income &amp; Expenditure</b>			<b>104,414</b>			<b>(1,796,386)</b>

**Notes:** Re-measurement of net defined pension liabilities are either due to changes in assumptions (on liabilities) and "experience items" – actual outcome different to expected – for both assets and liabilities.

## The Balance Sheet

The Balance Sheet shows the value at 31st March of the assets and liabilities recognised by the Chief Constable. Net assets are matched by the unusable reserves held by the Chief Constable. (i.e. those that the Chief Constable is not able to use to provide services). This category includes reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

31.3.22 £000		Note	31.3.23 £000
	<b>Long Term Assets</b>		
23,707	Property, Plant and Equipment	13	24,891
11,459	Intangible assets	15	5,988
0	Long term investments		0
232	Long term debtors	17	234
<b>35,397</b>	<b>Total Long Term Assets</b>		<b>31,113</b>
	<b>Current Assets</b>		
0	Short term investments		0
2,330	Inventories	16	2,765
26,646	Short term debtors	17	43,363
0	Cash and cash equivalents		0
0	Assets held for sale		0
<b>28,976</b>	<b>Total Current Assets</b>		<b>46,128</b>
	<b>Current Liabilities</b>		
0	Short term borrowing		0
(49,974)	Short term creditors	18	(59,508)
(1,205)	Provisions	19	(2,288)
(6,055)	Accumulated absences		(6,087)
(45,905)	Intra group balance	4	(47,953)
<b>(103,139)</b>	<b>Total Current Liabilities</b>		<b>(115,837)</b>
	<b>Long Term Liabilities</b>		
0	Long term creditors		0
(8,106)	Provisions	19	(3,422)
0	Long term borrowing		0
(5,152,187)	Liability related to defined benefit pension schemes	23	(3,360,623)
(912)	Donated assets account		(944)
0	Capital grants received in advance		0
<b>(5,161,205)</b>	<b>Total Long Term Liabilities</b>		<b>(3,364,989)</b>
<b>(5,199,971)</b>	<b>Net Assets / (Liabilities)</b>		<b>(3,403,585)</b>
	<b>Reserves</b>		
0	Usable reserves		0
(5,199,971)	Unusable reserves	21	(3,403,585)
<b>(5,199,971)</b>	<b>Total Reserves</b>		<b>(3,403,585)</b>



## The Cash Flow Statement

This statement does not show any cash flows for the year ending 31<sup>st</sup> March 2022 as all payments were made from the police fund which is held by the PCC and similarly all income and funding is received by the PCC during the year.

	Note	31.3.22 £000	31.3.23 £000
Net (surplus)/deficit on the provision of services		224,142	172,919
Adjust net surplus/deficit for non cash movements	24	(236,949)	(186,040)
Adjust for items included in surplus/deficit that are investing and financing activities		874	545
<b>Net cash flows from Operating Activities</b>		<b>(11,934)</b>	<b>(12,576)</b>
Investing Activities	24	11,933	12,575
Financing Activities		0	0
<b>Net increase (-) or decrease in cash and cash equivalents</b>		<b>(0)</b>	<b>(0)</b>
Cash and cash equivalents at the beginning of the reporting period		0	0
Cash and cash equivalents at the end of the reporting period		0	0

### GENERAL ACCOUNTING POLICIES

#### a. General principles

These financial statements have been prepared in accordance with the Code of Practice (the code) on Local Authority Accounting in the United Kingdom issued by the Chartered Institute of Public Finance and Accountancy (CIPFA), the Accounts and Audit Regulations 2015. The accounting policies contained in the Code apply International Financial Reporting Standards (IFRS) as adapted for the public sector by the International Public Sector Accounting Standards (IPSAS). The accounts have been compiled in accordance with the code, except that it has departed from the code in respect of the treatment of certain types of inventories in order to achieve a true and fair presentation. (See note 18 for more details)

The accounts are prepared on a going concern basis; that is, on the assumption that the functions of the entity will continue in operational existence for the foreseeable future from the date that the accounts are authorised for issue. This assessment is based on statutory nature of the services provided by the organisation. It is expected that the services would continue to be delivered by a public authority even if the current structures were changed. Management is not aware of any prospective changes to legislation or government policy that would undermine this assessment.

Following the passing of the Police Reform and Social Responsibility (PRSR) Act 2011, Thames Valley Police Authority was replaced on 22<sup>nd</sup> November 2012 with two corporation sole bodies, the Police and Crime Commissioner (PCC) for Thames Valley and the Chief Constable. Both bodies are required to prepare separate Statement of Accounts. The PCC is also required to produce Group accounts.

The term 'Group' is used to indicate individual transactions and policies of the PCC and Chief Constable for the year ended 31 March 2023. The identification of the PCC as the holding organisation and the requirement to produce group accounts stems from the powers and responsibilities of the PCC under the PRSR Act 2011.

The Financial Statements included here represent the accounts for the PCC and Group (PCC accounts on pages x). The financial statements cover the 12 months to the 31 March 2023.

Some figures within tables may not sum up exactly due to rounding differences when stating values to the nearest thousand pounds.

The notes relating to specific financial statement lines include the corresponding accounting policy. As a result there is not a separate principal accounting policies note but the section below details general accounting policies where there are not accompanying notes.

#### b. Accruals of expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Supplies are recorded as expenditure when they are consumed.
- Where expenditure has been recognised (using estimates when appropriate) but cash has not been paid, a creditor for the relevant year is recorded in the Balance Sheet.
- Where income and expenditure has been recognised (using estimates when appropriate) but cash has not been received or paid, a debtor or creditor for the relevant year is recorded in the Balance Sheet.

**c. Jointly Controlled Operations and Jointly Controlled Assets**

Jointly controlled operations are activities undertaken by the Chief Constable in conjunction with other ventures that involve the use of the assets and resources of the ventures rather than the establishment of a separate entity. The Chief Constable recognises on its Balance Sheet the assets that it controls and the liabilities that it incurs and debits and credits the CIES with the expenditure it incurs and the share of income it earns from the activity of the operation.

Jointly controlled assets are items of property, plant or equipment that are jointly controlled by the Chief Constable and other ventures, with the assets being used to obtain benefits for the ventures. The joint venture does not involve the establishment of a separate entity. The Chief Constable accounts for only its share of the jointly controlled assets, the liabilities and expenses that it incurs on its own behalf or jointly with others in respect of its interest in the joint venture and income that it earns from the venture.

**d. Overheads and support services**

In line with CIPFA's Police Objective Analysis, the costs of support services are fully allocated to the Chief Constable's services.

**e. VAT**

The Chief Constable does not submit a separate VAT return and the PCC submits a single VAT return on behalf of the group. Income and expenditure in the comprehensive income and expenditure statement excludes any amounts related to VAT, as VAT collected is payable to HM Revenue and Customs and the vast majority of VAT paid is recoverable from it.

**1. ACCOUNTING STANDARDS THAT HAVE BEEN ISSUED BUT HAVE NOT YET BEEN ADOPTED**

- Paragraph 3.3.2.13 of the Code requires changes in accounting policy to be applied retrospectively unless alternative transitional arrangements are specified in the Code. Paragraph 3.3.4.3 requires an authority to disclose information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted by the Code for the relevant financial year.
- Paragraph 3.3.4.3 and Appendix C of the Code adapts IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors on an annual basis to limit the impact of standards that have been issued but not yet adopted to those listed in Appendix C of the Code in the relevant year of account (in this case the 2023/24 Code).
- The only standard introduced by the 2023/24 Code where disclosures are required in the 2022/23 financial statements in accordance with the requirements of paragraph 3.3.4.3 of the Code which affects policing is:  
  
IFRS 16 Leases (but only for those local authorities that have decided to voluntarily implement IFRS 16 in the 2023/24 year).

**2. SIGNIFICANT ESTIMATES AND JUDGEMENTS IN APPLYING THE ACCOUNTING POLICIES**

The preparation of the financial statements requires the Group to make judgements, estimates and assumptions that affect the application of policies and reporting amounts of assets and liabilities, income and expenditure. The estimates and associated assumptions are based on historical experience and various other factors, the results of which form the basis of making judgements about the values and liabilities that are not readily apparent from other sources. The estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised. Material estimates and assumptions are made in the following cases:

- a. A judgment has been made of the expenditure allocated between the PCC and Chief Constable to reflect the financial resources of the PCC consumed at the request of the Chief Constable. The basis adopted for this allocation was determined by the Group in accordance with the standard set of activities for each corporate body identified in CIPFA's published guidance at the time (SeRCOP). In arriving at this approach various interested parties were consulted including senior management in both corporate bodies and careful consideration given to the PRSR Act and Home Office guidance.
- b. The costs of a pension arrangement require estimates regarding future cash flows that will arise under the scheme liabilities. The assumptions underlying the valuation used for IAS 19 reporting are the responsibility of the PCC as advised by their actuaries. The financial assumptions are largely prescribed at any point and reflect market expectations at the reporting date. Assumptions are also made around the life expectancy of the UK population.
- c. Changes to IFRS 11 (Joint Arrangements) required the Chief Constable to classify their collaborative arrangements. Senior Management within both Thames Valley Police and their collaboration partners have considered the nature of the arrangements and most importantly, whether joint control exists within each arrangement, and in each case, a judgement has been made that the arrangement is outside the scope of the new collaboration standard. The Chief Constable will continue to account for its own share of income and expenditure of each arrangement. Details of these values are shown in note 11 (related party transactions)
- d. During 2022/23 Thames Valley Police continued to operate the national store for Personal Protective Equipment (PPE) on behalf of all police forces in the country. The stock was initially supplied by forces and paid for via Home Office grant but this was then taken over (both supply and funding) by the Department of Health. TVP was responsible for the onward distribution as determined by the National Police Coordination Centre. As such, it has been determined that TVP are operating as an agent and not as principal in the acquisition and distribution of the stock. The PPE stock is held as an inventory on the Balance Sheet, valued at average market price, but no entries will be shown through the Consolidated Income and Expenditure Statement

### **3. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY**

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The key judgements and estimation uncertainty that have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year involved the pension liability for police staff. The discount rates used to calculate the pension liabilities are estimates, any changes in which could impact on the total liability of the relevant pension funds. See note 23 for a sensitivity analysis and details of the impact of a change in the discount rate. Furthermore, the full impact of the McCloud/Sargeant judgement on both the police officer and police staff pension schemes is still unknown. For full explanation, see note 23.

**4. INTRA GROUP ADJUSTMENTS**

Both the Police and Crime Commissioner and the Chief Constable are separate legal entities. The Group statement of accounts (PCC Group) reflects the consolidated accounts of the PCC and its subsidiary the Chief Constable

The table below shows the movement through an intra group account within the respective accounts during 2021/22 and 2022/23. There are no outstanding intra group balances at year end, as the PCC paid all financial resources consumed at the request of the Chief Constable and an intra group adjustment was made to offset the Chief Constable's consumption of resources

<b>Intra group balances for 2021/22</b>	<b>PCC £000</b>	<b>CC £000</b>	<b>Group £000</b>
Opening balance as at 1 <sup>st</sup> April 2021	0	0	0
Balance sheet intra group adjustment	(54,245)	54,245	0
PCC resources consumed at the request of the Chief Constable	(479,057)	479,057	0
PCC Intra group adjustment	(533,302)	533,302	0
<b>Closing balance as at 31<sup>st</sup> March 2022</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Intra group balances for 2022/23</b>	<b>PCC £000</b>	<b>CC £000</b>	<b>Group £000</b>
Opening balance as at 1 <sup>st</sup> April 2022	0	0	0
Balance sheet intra group adjustment	(47,953)	47,953	0
PCC resources consumed at the request of the Chief Constable	(505,158)	505,158	0
PCC Intra group adjustment	(553,111)	553,111	0
<b>Closing balance as at 31<sup>st</sup> March 2023</b>	<b>0</b>	<b>0</b>	<b>0</b>

NOTES TO THE ACCOUNT

**5. NOTE TO THE EXPENDITURE AND FUNDING ANALYSIS**

	2021/22				2022/23			
	Adjustments for capital purposes	Net change for the pensions Adjustments	Other differences	Total Adjustments	Adjustments for capital purposes	Net change for the pensions Adjustments	Other differences	Total Adjustments
<b>Adjustments from General Fund to arrive at the CIES amounts</b>								
<i>TVP operational budgets under the direction &amp; control of the Chief Constable</i>								
Employees		213,770	(590)	213,180		185,644	32	185,676
Premises								
Transport								
Supplies & Services								
Third Party Payments								
Capital Charges	10,961			10,961	(12,757)			(12,757)
Non specific Income								
net cost of services	10,961	213,770	(590)	224,141	(12,757)	185,644	32	172,919
other income & expenditure from the expenditure & funding analysis	(0)			(0)				0
<b>Difference between General Fund &amp; surplus or deficit and CIES statement surplus or deficit on the provision of services</b>	<b>10,961</b>	<b>213,770</b>	<b>(590)</b>	<b>224,141</b>	<b>(12,757)</b>	<b>185,644</b>	<b>32</b>	<b>172,919</b>

## 6. ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Chief Constable in the year in accordance with proper accounting practice. All items are adjustments between the general fund balance and the unusable reserves shown below.

### 2022/23

	General Fund Balance £000	Capital Receipts Reserve £000	Unusable Reserves £000
<b>Adjustments to the Revenue Resources</b>			
Amounts by which income and expenditure included in the CIES are difference from revenue for the year calculated in accordance with statutory requirements:			
Pensions costs (transferred to or from the pensions reserve)	185,644		(185,644)
Financial instruments (transferred to the financial instruments adjustment account)	0		0
Council tax (transfers to or from the collection fund adjustment account)	0		0
Holiday Pay (transferred to the accumulated absences account)	32		(32)
reversal of entries in relation to capital expenditure (charged to the capital adjustment account)	9,505		(9,505)
Non current assets written off on disposal (charged to capital adjustment account)	0		0
<b>Total Adjustments to the Revenue Resources</b>	<b>195,181</b>		<b>(195,181)</b>
<b>Adjustments between revenue and capital Resources</b>			
Transfer of non current asset sale proceeds from revenue to capital receipts reserve		0	
Statutory provision for the repayment of debt (transfer from the capital adjustment account)		0	0
Capital expenditure financed from revenue balances (transfer to the capital adjustment account)	(22,262)		22,262
<b>Total Adjustments between revenue and Capital Resources</b>	<b>(22,262)</b>	<b>0</b>	<b>22,262</b>
<b>Adjustments to capital resources</b>			
Use of capital receipts reserve to finance capital expenditure	0	0	0
Application of capital grants to finance capital expenditure	0		0
<b>Total Adjustments to capital resources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Adjustments</b>	<b>172,919</b>	<b>0</b>	<b>(172,919)</b>

## NOTES TO THE ACCOUNT

**2021/22**

	<b>General Fund Balance</b> £000	<b>Capital Receipts Reserve</b> £000	<b>Unusable Reserves</b> £000
<b>Adjustments to the Revenue Resources</b>			
Amounts by which income and expenditure included in the CIES are difference from revenue for the year calculated in accordance with statutory requirements:			
Pensions costs (transferred to or from the pensions reserve)	213,770		(213,770)
Financial instruments (transferred to the financial instruments adjustment account)	0		0
Council tax (transfers to or from the collection fund adjustment account)	0		0
Holiday Pay (transferred to the accumulated absences account)	(590)		590
reversal of entries in relation to capital expenditure (charged to the capital adjustment account)	14,308		(14,308)
Non current assets written off on disposal (charged to capital adjustment account)	0		0
<b>Total Adjustments to the Revenue Resources</b>	<b>227,488</b>		<b>(227,488)</b>
<b>Adjustments between revenue and capital Resources</b>			
Transfer of non current asset sale proceeds from revenue to capital receipts reserve		0	
Statutory provision for the repayment of debt (transfer from the capital adjustment account)		0	0
Capital expenditure financed from revenue balances (transfer to the capital adjustment account)	(3,347)		3,347
<b>Total Adjustments between revenue and Capital Resources</b>	<b>(3,347)</b>	<b>0</b>	<b>3,347</b>
<b>Adjustments to capital resources</b>			
Use of capital receipts reserve to finance capital expenditure	0	0	0
Application of capital grants to finance capital expenditure	0		0
<b>Total Adjustments to capital resources</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Adjustments</b>	<b>224,141</b>	<b>0</b>	<b>(224,141)</b>

## 7. EVENTS AFTER THE BALANCE SHEET DATE

### Accounting Policy

When an event occurs after the balance sheet date which provides evidence of conditions that existed at the balance sheet date an adjusting event occurs and the amounts recognised in the Statement of Accounts will be adjusted to take into account any values that reflect the adjusting event. Where an event occurs after the Balance sheet date that is indicative of conditions that arose after the balance sheet date, the amounts recognised in the statement of accounts are not adjusted but disclosed as a separate note to the accounts. Events after the balance sheet date are reflected up to the date when the statement of accounts is authorised for issue and published.

The draft Statement of Accounts was authorised for issue by the Director of Finance on 31<sup>st</sup> May 2023. Events taking place after this date are not reflected in the financial statement or notes. Where events taking place before this date provided information about conditions existing at 31 March 2022, the figures in the financial statements and notes have been adjusted in all material respects to reflect this information. There are no material non adjusting events to report



## 8. ANALYSIS OF ITEMS IN COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

### a) Financing and Investment income and expenditure

	2021/22	2022/23
	£000	£000
Interest payable	0	0
Impairment loss allowance	0	0
Pensions interest cost on net defined benefit liability	101,627	126,560
Subtotal Financing and Investment expenditure	101,627	126,560
Interest and investment income	0	0
<b>Total Operating Expenditure</b>	<b>101,627</b>	<b>126,560</b>

### b) Specific grant income

	2021/22	2022/23
	£000	£000
PFI grant	(1,032)	(1,032)
Counter terrorism grant (including dedicated security posts)	(36,568)	(57,927)
SEROCU grant	(3,981)	(4,908)
Disclosure Bureau Services	(1,598)	(1,804)
Home Office (Serious violence, Violence reduction unit)	(2,898)	(4,162)
Use of the apprenticeship levy	(618)	(2,014)
Pensions grant	(4,312)	(4,312)
Safer Streets	(1,302)	(991)
Recruitment uplift grant	(5,284)	(5,713)
Local Council Tax Guarantee	(2,568)	(2,133)
Specialist Firearms	0	(4,153)
Security Grant	0	(9,098)
Other small grants	(828)	(920)
<b>Total specific grant income</b>	<b>(60,991)</b>	<b>(98,716)</b>

### c) Other operating expenditure

	2021/22	2022/23
	£000	£000
Gain (-)/loss on disposal of fixed asset	69	5,154
Levies to national police service	0	0
<b>Total Operating Expenditure</b>	<b>69</b>	<b>5,154</b>

## NOTES TO THE ACCOUNT

### 9. OFFICERS' REMUNERATION

The following sums have been paid to members of the Chief Constable's Management Team.

	Year	Note	Salary, Fees & Allowance £	Bonuses £	Expense Allowances £	Benefits in Kind £	Total Remuneration excluding Pensions £	Pension Contribution £	Total £
<b>Police Force</b>									
John Campbell (Chief Constable)	21/22		185,964				185,964	0	185,964
	22/23		187,074				187,074		187,074
Jason Hogg (Deputy Chief Constable)	21/22		150,941				150,941	46,172	197,113
	22/23		152,634				152,634	46,516	199,150
Tim De Meyer (Assistant Chief Constable)	21/22		128,880				128,880	37,008	165,888
	22/23		135,695				135,695	37,302	172,997
Tim Metcalfe (Assistant Chief Constable)	21/22		102,483				102,483	30,504	132,987
	22/23		123,762	500			124,262	34,310	158,572
Dennis Murray (Assistant Chief Constable)	21/22		7,871				7,871	2,200	10,071
	22/23	1	121,689				121,689	33,222	154,911
Pete O'Doherty (Assistant Chief Constable)	21/22		95,989				95,989	27,179	123,168
	22/23	2							
Christian Bunt (Temporary Assistant Chief Constable)	21/22		115,100				115,100	28,442	143,542
	22/23	3	101,662	500			102,162	29,234	131,395
Linda Waters (Director of Finance)	21/22		120,150				120,150	19,945	140,095
	22/23		123,304	500			123,804	20,468	144,272
Steven Chase (Director of People)	21/22		117,434				117,434	19,494	136,928
	22/23	4	6,210				6,210	1,029	7,239
Amanda Cooper (Director of Information)	21/22		68,319				68,319	10,882	79,201
	22/23	5							
Christine Kirby (Director of People)	21/22		98,667				98,667	16,379	115,046
	22/23	6	116,027	500			116,527	19,261	135,788
Mike Lattanzio (Chief Digital and Information Officer)	21/22		107,451				107,451	0	107,451
	22/23	7	204,430				204,430	0	204,430

Note 1: Dennis Murray was appointed as ACC on 07.03.2022

Note 2: Pete O'Doherty left as ACC on 31.12.2021

Note 3: Christian Bunt was temporary ACC 03.08.2022-06.03.2022, permanent appointment of ACC 06.03.2023

Note 4: Steven Chase left as Director of People on 19.04.2022

Note 5: Amanda Cooper left on the 30.09.2021

Note 6: Mike Lattanzio became the Chief Digital & Information Officer in October 2021 and is a temporary contractor/consultant member of staff

Note 7: Christine Kirby was acting Director of People 07.07.2021-31.07.2021, permanent appointment on 01.08.2021

Following changes to taxation regulations no chief officers have any taxable personal use of vehicles and therefore no longer incur a benefit in kind.

## NOTES TO THE ACCOUNT

The following table shows the number of police officers and staff employed and paid directly by TVP whose total remuneration package exceeded £50,000. In this respect, total remuneration comprises gross pay as recorded on employee's P60 tax returns, together with taxable benefits in kind as disclosed to the HM Revenue and Customs on Form P11D. This table excludes those senior officers whose salaries etc. are disclosed separately above, as well police officers and staff who, as at 31<sup>st</sup> March 2022, are seconded to national bodies such as the College of Policing

Total Remuneration £	2021/22	2022/23
110,000 – 124,999	0	3
105,000 – 109,999	0	2
100,000 - 104,999	2	2
95,000 – 99,999	7	11
90,000 – 94,999	12	9
85,000 – 89,999	7	16
80,000 – 84,999	14	19
75,000 – 79,999	23	29
70,000 – 74,999	24	42
65,000 – 69,999	82	160
60,000 – 64,999	249	339
55,000 - 59,999	402	573
50,000 – 54,999	740	862
<b>Total</b>	<b>1,562</b>	<b>2,067</b>

### 10. FEES PAYABLE TO EXTERNAL AUDITORS

The audit fee payable to the external auditors during the year totalled £91k for the group of which the portion relating to the Chief Constable was £28k

### 11. RELATED PARTY TRANSACTIONS

Central Government has effective control over the general operations of the Chief Constable - it is responsible for providing the statutory framework within which the Chief Constable operates and provides the majority of its funding in the form of grants. Details of significant transactions with government departments are disclosed elsewhere in the Statement of Accounts.

The Chiltern Transport Consortium provides a vehicle fleet management service to TVP, Bedfordshire Police, Cambridgeshire Constabulary, Hertfordshire Police, British Transport Police, Civil Nuclear Constabulary and the National Investigation Service. The following table provides a high level split of gross costs.

	£000
TVP	5,654
Bedfordshire Police	2,524
Civil Nuclear Constabulary	765
Hertfordshire Police	3,021
Cambridgeshire Constabulary	2,615
British Transport Police	2,946
National Investigation Service	36
External Income	(286)
<b>Total Gross Cost</b>	<b>17,274</b>

## NOTES TO THE ACCOUNT

The South East Regional Organised Crime Unit (SEROUCU) comprises several different capabilities as recommended by the National ROCU board. The following table provides a high level split of gross costs.

	<b>£000</b>
TVP	6,361
Hampshire Police	4,876
Sussex Police	4,104
Surrey Police	3,102
Kent Police	38
External Income	10,546
<b>Total Gross Cost</b>	<b>29,027</b>

TVP lead the regional Counter Terrorism Specialist Firearms Officers unit for Thames Valley, Hampshire, Surrey, Sussex and Kent but officers remain employed by their home force and hence their costs do not show in the TVP ledger. As lead TVP receives the full grant from National Counter Terrorism Police Head Quarters and distributes to the regional partners.

	<b>£000</b>
TVP	3,188
Hampshire Police	(296)
Surrey / Sussex / Kent Police	(1,322)
External Income	4,071
<b>Total Gross Cost</b>	<b>5,640</b>
Net Direct Expenditure Incurred by other forces	4,093
<b>Total Unit Gross Cost</b>	<b>9,734</b>

TVP leads the Regional Collaboration of a number of intelligence functions through the Counter Terrorist Policing South East (CTPSE) unit, which co-ordinates these function to enable the South East forces of Thames Valley, Hampshire, Surrey, Sussex and Kent to respond appropriately to threats in the region. Most of the officers remain employed by their Home forces as do their direct costs.

	<b>£000</b>
TVP	786
Hampshire Police	(147)
Surrey / Sussex / Kent Police	(171)
<b>Total Gross Cost</b>	<b>468</b>
Net Direct Expenditure incurred by other forces	1,189
<b>Total Unit Gross Cost</b>	<b>1,657</b>

We collaborate with Hampshire Police in terms of ICT, Information Management and ANPR which are led by TVP, and also Operations which is led by Hampshire. The following table provides a high level split of the gross costs incurred by each force for the combined units for 2021/22.

	<b>£000</b>
TVP	62,835
Hampshire Police	47,996
<b>Total Gross Cost</b>	<b>110,831</b>

During 2022/23 Thames Valley Police held inventories of personal protective equipment on behalf of the Department of Health. More details can be found in note 16.

## NOTES TO THE ACCOUNT

Chief Officers are required to declare whether they, or any member of their immediate family, have had any related party transactions (i.e. significant financial dealings) with the PCC or Thames Valley Police during the financial year. A letter has been sent to all chief officers to collect this information and the outcome is that there are two material related party transaction to disclose in 2022/23:

During the period April 2022 – March 2023 the Chief Digital and Information Officer and his wife were both senior members of the ICT department. They were also both consultants, appointed through a recruitment agency. Invoices for both consultants are appropriately scrutinised and the Chief Information Officer does not approve the invoices of his wife.

### 12. TERMINATION BENEFITS

#### Accounting Policy

Termination benefits are amounts payable as a result of a decision by the Chief Constable to terminate a member of staff's employment before their normal retirement date or their decision to accept voluntary redundancy. These are charged as an expense in the cost of services in the Comprehensive Income and Expenditure at the point in which the Chief Constable can no longer withdraw the offer of termination benefits.

Termination benefits are accounted for in the year in which the decision is made, not when the individual leaves TVP.

The number of exit packages with total cost per band and total cost of compulsory and other redundancies are set out in the table below:

#### 2022/23

Exit package cost band	Number of compulsory redundancies	Number of other departures agreed	Total number of exit packages	Total cost of exit packages in each band £000
£0 - £20,000	2	2	4	28
£20,001 - £40,000	1	0	1	22
£40,001 - £60,000	1	0	1	47
£60,001 - £80,000	1	0	1	68
<b>Total</b>	<b>5</b>	<b>2</b>	<b>7</b>	<b>165</b>

#### 2021/22

Exit package cost band	Number of compulsory redundancies	Number of other departures agreed	Total number of exit packages	Total cost of exit packages in each band £000
£0 - £20,000	3	4	7	59
£20,001 - £40,000		4	4	96
£40,001 - £60,000	1	2	3	156
£60,001 - £80,000				0
£80,001 - £100,000		1	1	99
£100,000 - £150,000		1	1	138
<b>Total</b>	<b>4</b>	<b>12</b>	<b>16</b>	<b>548</b>

The figures shown above include, where appropriate, the cost to the Chief Constable of paying the pension strain on those employees who accepted early retirement. Pension strain is a payment made to the pension fund to reflect the additional cost to the fund of the employee retiring early. It is not a payment made to the individual employee.

Voluntary redundancies are only agreed in situations where, by accepting a volunteer, the Chief Constable avoids or reduces the requirement to select and implement compulsory redundancies.

## 13. PROPERTY, PLANT AND EQUIPMENT

### Accounting Policy

Property, Plant and Equipment are assets that have physical substance and are held for use in the provision of services or for administrative purposes on a continuing basis. The de-minimus level policy is to capitalise all ICT expenditure over £50,000 on a total collaborative project basis, with a lower figure of £25,000 for equipment. Schemes with strategic importance (e.g. vehicles, force wide ICT projects, desktop PCs etc.) are also capitalised

### Recognition

Expenditure on the acquisition, creation or enhancement of property, plant and equipment is capitalised on an accruals basis, provided that they yield benefits to the Chief Constable and the services they provide are for more than one financial year. Expenditure that secures, but does not extend the previously assessed standards of performance of an asset (e.g. repairs and maintenance) is charged to revenue as it is incurred. Assets under construction are recorded in the balance sheet at cost.

### Measurement

Assets are initially measured at cost, comprising all expenditure that is directly attributable to bringing the asset into working condition for its intended use. Assets are carried in the balance sheet at the lower of net current replacement cost or net realisable value in existing use.

Where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of fair value.

Where non property assets that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for fair value.

### Disposals

When an asset is disposed of, sale proceeds are transferred to the usable capital receipts reserve and the gain or loss on disposal is shown in the CIES

### Depreciation

This is provided for all assets with a useful finite life, by allocating the value of the asset in the balance sheet over the periods expected to benefit from their use, on a straight line basis.

- Plant, furniture and equipment – a percentage of the value of each class of assets in the Balance Sheet, as advised by a suitably qualified officer
- Vehicles, - a percentage of the value of each class of assets in the Balance Sheet, as advised by a suitably qualified officer. Once the vehicle reaches its residual value we stop depreciating

### Grants and contributions

Grants and contributions relating to capital expenditure shall be recognised in the CIES as income except to the extent that the grant or contribution has a condition that the Chief Constable has not satisfied. In that event the amount subject to condition is transferred to the capital grants receipts in advance account. Where the conditions of the grant / contribution are satisfied, but expenditure for which grant is given has not yet been incurred, then such sums will continue to be transferred to the capital grants unapplied reserve.

## NOTES TO THE ACCOUNT

### Movement on Fixed Assets 2022/23 Movements

	Vehicles Plant and Equipment £000	Total £000
<b>Cost or Valuation</b>		
At 1st April 2022	56,400	<b>56,400</b>
Additions	9,587	<b>9,587</b>
Donations	0	<b>0</b>
Assets under construction - brought into use	0	<b>0</b>
Revaluation increases /(decreases) to RR	0	<b>0</b>
Revaluation increases /(decreases) to SDPS	0	<b>0</b>
Disposals	(5,699)	<b>(5,699)</b>
Reclassifications	588	<b>588</b>
Assets reclassified to/from Held for sale	0	<b>0</b>
Write out expenditure not adding value	0	<b>0</b>
Write out fully depreciated assets	0	<b>0</b>
Depreciation written out on revaluation	0	<b>0</b>
<b>At 31st March 2023</b>	<b>60,876</b>	<b>60,876</b>
<b>Depreciation and Impairment</b>		
At 1st April 2022	33,389	<b>33,389</b>
Depreciation charge	8,210	<b>8,210</b>
Depreciation written out on revaluation	0	<b>0</b>
Impairment losses / (reversals) to RR	0	<b>0</b>
Impairment losses / (reversals) to SDPS	0	<b>0</b>
Disposal	(5,243)	<b>(5,243)</b>
Write out fully depreciated assets	0	<b>0</b>
Reclassifications	0	<b>0</b>
<b>At 31st March 2023</b>	<b>36,356</b>	<b>36,356</b>
<b>Net Book Value</b>		
<b>At 31st March 2023</b>	<b>24,520</b>	<b>24,520</b>

RR = Revaluation Reserve

SDPS = Surplus or Deficit in Provision of Services

## NOTES TO THE ACCOUNT

### 2021/22 Movements

	Vehicles Plant and Equipment £000	Total £000
<b>Cost or Valuation</b>		
At 1st April 2021	53,634	53,634
Additions	8,624	8,624
Donations	0	0
Assets under construction - brought into use	0	0
Revaluation increases /(decreases) to RR	0	0
Revaluation increases /(decreases) to SDPS	0	0
Disposals	(5,054)	(5,054)
Reclassifications	(804)	(804)
Assets reclassified to/from Held for sale	0	0
Write out expenditure not adding value	0	0
Write out fully depreciated assets	0	0
Depreciation written out on revaluation	0	0
<b>At 31st March 2022</b>	<b>56,400</b>	<b>56,400</b>
		0
<b>Depreciation and Impairment</b>		0
At 1st April 2021	27,837	27,837
Depreciation charge	9,023	9,023
Depreciation written out on revaluation	0	0
Impairment losses / (reversals) to RR	0	0
Impairment losses / (reversals) to SDPS	0	0
Disposal	(4,166)	(4,166)
Write out fully depreciated assets	0	0
Reclassifications	0	0
<b>At 31st March 2022</b>	<b>32,695</b>	<b>32,695</b>
		0
<b>Net Book Value</b>		0
<b>At 31st March 2022</b>	<b>23,705</b>	<b>23,705</b>

### Capital Commitments

The following significant amounts are outstanding on capital contracts which have been entered into by the Chief Constable as at 31 March 2022. The amounts shown are the Thames Valley Police share of the Commitment.

	£000
Communications Devices	1,490
Software Licences	369
Digital Recording Equipment and Software	116
<b>Total</b>	<b>1,975</b>



## 14. CAPITAL EXPENDITURE AND FINANCING

The Chief Constable spent £10,657m on the acquisition and enhancement of long term assets in 2022/23. Financing of the total capital programme can be found in the Group accounts

	2021/22	2022/23
	£000	£000
Land and buildings	0	0
Vehicles, plant and other equipment	6,481	5,657
Information, communications and technology	2,143	3,930
<b>Total tangible fixed asset expenditure</b>	<b>8,624</b>	<b>9,587</b>
Intangible assets (i.e. computer software licences)	2,828	1,070
<b>Total Capital Expenditure</b>	<b>11,452</b>	<b>10,657</b>

## 15. INTANGIBLE ASSETS

### Accounting Policy

Expenditure on assets that do not have physical substance but are identifiable and controlled by the Chief Constable (e.g. software licences) are capitalised where it will bring benefits to the Chief Constable for more than one financial year. Internally generated assets include complex system costs and IT development costs. These are also capitalised where it will bring benefits to the group for more than one year. The balance is amortised to the CIES on a straight line basis over the economic life of the investment (over 5 years) to reflect the pattern of consumption of benefits.

	2021/22			2022/23		
	Internally Generated Assets £000	Other Assets £000	Total £000	Internally Generated Assets £000	Other Assets £000	Total £000
<b>Gross Book Value</b>						
Opening balance	18,592	9,987	28,579	20,987	9,928	30,915
Additions (purchased and internally generated)	2,395	433	2,828	842	229	1,070
Write out fully depreciated items	0	(492)	(492)	0	(873)	(873)
<b>Closing balance</b>	<b>20,987</b>	<b>9,928</b>	<b>30,915</b>	<b>21,829</b>	<b>9,284</b>	<b>31,112</b>
<b>Depreciation</b>						
Opening balance	(8,074)	(5,686)	(13,761)	(11,735)	(7,723)	(19,458)
Amortisation charged to income and expenditure	(3,661)	(2,529)	(6,190)	(3,966)	(2,574)	(6,541)
Write out depreciation on impairment			0			0
Write out fully depreciated items	0	492	492	0	873	873
<b>Closing balance</b>	<b>(11,735)</b>	<b>(7,723)</b>	<b>(19,458)</b>	<b>(15,702)</b>	<b>(9,425)</b>	<b>(25,127)</b>
<b>Net Book Value</b>	<b>9,251</b>	<b>2,205</b>	<b>11,456</b>	<b>6,127</b>	<b>(141)</b>	<b>5,986</b>

## 16. INVENTORIES

### Accounting Policy

The Chief Constable holds stocks of uniforms, vehicle equipment, personal protective equipment (PPE) and other operational equipment. All stocks are valued at purchase price. This is not consistent with IAS2 which requires stocks to be valued at the lower of cost or net realisable value. However, net realisable value for many stock items such as uniforms would be negligible, therefore to comply with IAS2 would significantly understate the value to the Chief Constable of the assets held.

The value of inventories held by the Group as at 31<sup>st</sup> March 2023 is £2.765m. This is categorised as follows:

	31.3.22	31.3.23
	£000	£000
Uniforms	484	723
Transport – parts and equipment	258	223
Other operational equipment	675	876
Personal Protective Equipment *	912	944
<b>Total</b>	<b>2,330</b>	<b>2,765</b>

\* As at 31<sup>st</sup> March 2023, Thames Valley Police held inventories of personal protective equipment on behalf of the Department of Health for onward distribution to all other 43 police forces in England and Wales. The Group are acting as an agent in this regard as TVP do not hold responsibility for ordering the stock or determining who should receive the stock. The value at the year end was £912 million, which was calculated at an average market price at the time of stock count.

The amount of TVP owned inventories recognised as an expense through the Comprehensive Income and Expenditure Statement during each year is as follows:

	2021/22	2022/23
	£000	£000
Uniforms	1,150	1,787
Transport – parts, livery and equipment	2,523	2,414
Other operational equipment	271	276
<b>Total</b>	<b>3,944</b>	<b>4,478</b>

There was £2k of inventory write downs during 2022/23

As detailed in the accounting policy above, the Group departs from IAS2 by valuing stock at purchase price rather than net realisable value. The financial effect of complying with the code would be to reduce the value of TVP owned stock on the balance sheet as at 31<sup>st</sup> March 2023 from £2.765m to £1.931m, as per the table below.

	31.3.22	31.3.23
	£000	£000
Uniforms	0	0
Transport – parts and equipment	41	7
Other operational equipment	632	827
<b>Total</b>	<b>673</b>	<b>834</b>

## NOTES TO THE ACCOUNT

### 17. DEBTORS

	31.3.22	31.3.23
	£000	£000
<i>Amounts falling due after more than one year</i>		
Trade receivables	202	202
Prepayments	0	0
Other receivable amounts	29	32
<b>Total long term debtors</b>	<b>232</b>	<b>234</b>
<i>Amounts falling due within one year</i>		
Trade receivables	18,019	17,205
Prepayments	947	5,934
Other receivable amounts	7,712	20,255
	26,678	43,393
Less provision for doubtful debts	(32)	(30)
<b>Total current debtors</b>	<b>26,646</b>	<b>43,363</b>
<b>Total debtors</b>	<b>26,878</b>	<b>43,597</b>

### 18. CREDITORS

	31.3.22	31.3.23
	£000	£000
Trade payables	31,487	38,110
Other payables	18,487	21,398
	<b>49,974</b>	<b>59,508</b>

### 19. INSURANCE PROVISION

#### Accounting Policy

Provisions are made where an event has taken place that gives the Chief Constable an obligation that probably requires settlement by a transfer of economic benefits, but where the timing of the transfer is uncertain.

Provisions are charged to the appropriate service revenue account in the year that the Chief Constable becomes aware of the obligation, based on the best estimate of the likely settlement. When payments are eventually made they are charged to the provision set up in the Balance Sheet.

The Chief Constable maintains a provision to meet insurance claims under a self-insurance scheme. There are cumulative limits to these, above which claims would be met by the Chief Constable's insurers. This provision covers two main areas of insurance, namely motor and employees/public liability. The adequacy of the insurance provision is assessed annually by a firm of actuaries. Payments for employees and public liability insurance are notoriously long tail, which means that it could be as long as 7 years before all current claims are finally paid and settled. Comparative figures for provisions are not required.

	2022/23
	£000
Opening balance at 1 April 2022	9,418
Transactions during the year:	
Amounts transferred to/from earmarked insurance reserve	(3,707)
<b>Closing balance at 31 March 2023</b>	<b>5,711</b>
<b>Short term Insurance Provision</b>	<b>2,288</b>
<b>Long term Insurance Provision</b>	<b>3,423</b>
<b>Closing balance at 31 March 2023</b>	<b>5,711</b>

## 20. CONTINGENT ASSETS AND LIABILITIES

### Accounting Policy

The Chief Constable recognises material contingent assets and liabilities, which arise from past events, whose existence can only be confirmed by the occurrence of one or more uncertain future events, which are not wholly within the Chief Constable's control.

We have no contingent assets or liabilities to report

## 21. UNUSABLE RESERVES

The Chief Constable keeps a number of reserves that are required to be held for statutory reasons. They cannot be used to provide services. This category of reserves includes those which hold timing differences shown in the Movement in Reserves Statement line "adjustments between accounting basis and funding basis under regulations"

	31.3.22	31.3.23
	£000	£000
Accumulated Absences Account	(6,055)	(6,087)
Capital Adjustment Account	(41,729)	(36,874)
IAS 19 negative Pensions Reserve	(5,152,187)	(3,360,623)
<b>Total</b>	<b>(5,199,971)</b>	<b>(3,403,585)</b>

### Accumulated Absences Account

#### Accounting Policy

Short term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave, TOIL (time off in lieu) paid sick leave, bonuses and non-monetary benefits for current employees and these benefits are recognised as an expense in the year in which the employee renders service to the Chief Constable.

IAS 19 (Employee Benefits) requires the Chief Constable to account for short term compensating absences which include time owing and annual leave accrued by accruing for the benefits which have accumulated but are not taken by the balance sheet date.

	31.3.22	31.3.23
	£000	£000
Opening balance	6,645	6,055
Reversal of prior year accrual	(6,645)	(6,055)
Accrual for accumulated absences at year end	6,055	6,087
Closing balance	<b>6,055</b>	<b>6,087</b>

### Capital Adjustment Account (CAA)

The CAA absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Chief Constable as finance for the costs of acquisition, construction and enhancement.

	31.3.22 £000	31.3.23 £000
Opening Balance	(30,721)	(41,729)
Direct Revenue Financing	3,565	21,262
Receipts on disposal of fixed assets	902	545
Carrying value of disposed assets	(1,166)	(5,699)
Credit for donated asset	0	0
Less:		
Annual depreciation and impairment	(14,308)	(9,505)
<b>Closing balance</b>	<b>(41,729)</b>	<b>(36,874)</b>

### IAS 19 Pension Reserve

See Note 23 on page 44.

## 22. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

The Chief Constable's activities expose it to the following financial risks:

- Credit risk – the possibility that other parties might fail to pay amounts due to the Chief Constable

#### Credit risk

Credit risk arises from credit exposures to the Chief Constable's customers.

The following analysis summarises the Chief Constable's potential maximum exposure to credit risk on financial assets, based on experience of default and uncollectability over the last five financial years.

	Amount at 31 March 2023 £000 (a)	Historical experience of default % (b)	Adjustment for market conditions at 31 March 2023 % (c)	Estimated maximum exposure to default and write-off £000 (a * c)
Customers	6,148	0.30	0.12	7

Customers are assessed, taking into account their past trading experience and other factors, with new customers being subject to pre-payments for services to be received, in accordance with procedures set by the Chief Constable.

## NOTES TO THE ACCOUNT

The Chief Constable does not generally allow credit for customers, such that £0.947m of the £5.151m balance on the Accounts Receivable ledger at 31 March 2023 is past its due date for payment (i.e. 30 day payment terms). The past due amount can be analysed by age as follows:

	31 March 2022 £000	31 March 2023 £000
Less than three months	61	61
Three to six months	840	840
Six months to one year	12	12
More than one year	34	34
<b>Total</b>	<b>947</b>	<b>947</b>

### 23. PENSIONS

#### Accounting Policy

##### Post employment benefits

The Chief Constable operates three pension schemes for police officers and a single scheme for police staff.

##### *Police Officers*

The Police Pension Scheme (PPS) is a contributory occupational pension, governed by the Police Pension Regulations 1987 (as amended) and related regulations that are made under the Police Pensions Act 1976. The 2006 Police Pension Scheme (NPPS) which started on 1 April 2006, is a contributory occupational pension scheme governed by the Police Pension Act 1976 (as amended by the Police Pension Regulations 2007). The Police Pension Scheme 2015 which started on 1<sup>st</sup> April 2015 is also a contributory occupational pension governed by the Police Pension Act 1976 (as amended by the Police Pension Regulations 2015) Officers make a contribution from their pensionable pay, based on salary bandings. The employee's contribution is set nationally by the Home Office and is subject to triennial revaluation. A Pension Fund was set up on 1 April 2006 to administer all three schemes.

This is an unfunded scheme administered by the Chief Constable, meaning that there are no investment assets built up to meet the pensions liabilities, and cash has to be generated to meet actual pensions payments as they eventually fall due. Under the Police Pension Fund Regulations 2007, if the amounts receivable by the pensions fund for the year is less than amounts payable, the Chief Constable must annually transfer an amount required to meet the deficit to the pensions fund. Subject to parliamentary scrutiny and approval, up to 100% of this cost is met by central government pension top-up grant. If however, the pension fund is in surplus for the year, the surplus is required to be transferred from the pension fund to the Chief Constable who must then repay the amount to central government

The PPS, NPPS and the 2015 scheme are defined benefit schemes paid from revenue (without managed pension assets) Accrued net pension liabilities have been assessed on an actuarial basis in accordance with IAS 19 Employee Benefits, the net liability and a pensions reserve for both Pension schemes has been recognised on the balance sheet, as have entries in the CIES for movements in the asset / liability relating to the defined benefit scheme. Transfers into and out of the scheme representing joining and leaving police officers, are recorded on a cash basis in the pension fund, because of the length of time taken to finalise the sums involved.

Following the code's requirements, IAS 19 has been fully recognised in the Chief Constable and Group accounts. Scheme liabilities as shown on the balance sheet are calculated by determining future liabilities for pension payments and applying a discount rate equal to the yield on an index of long dated AA rated corporate bonds as at 31 March 2023. The pension liabilities in these accounts have been calculated accordingly at a discount rate of 2.00%. (2.00% 2021/22).

## NOTES TO THE ACCOUNT

### *Police Staff*

Police staff are eligible to join the Local Government Pension Scheme (LGPS) administered by Buckinghamshire Council. This is a funded scheme. In 2021/22 the Chief Constable paid an employer's contribution representing 16.6% of pensionable pay. The contribution rate is determined by the Fund's actuary based on valuations every three years.

Additional contributions are payable to cover the cost of any early retirements except those due to ill-health. In addition the Chief Constable is responsible for all pension payments relating to any added years' benefits, together with the related increases.

The values for each scheme are shown separately in the notes. Assets are measured at fair value which is assessed on the basis of bid price. Liabilities are measured using the projected unit method. Liabilities are discounted at 2.05% (2.05% in 2020/21)

### Transactions relating to retirement benefits

The Chief Constable pays employer contributions at a rate of 24.2% of pensionable salary into the police pension fund and 16.6% into the LGPS fund. To reflect the financial consequences of utilising the services of police officers and staff during the year, an amount for pensions is reflected in the chief constables Comprehensive Income and Expenditure Statement (CIES). The cost is determined independently of the funding of the scheme. It measures the full liability estimated to be generated in year (at today's prices) as valued by actuaries

	Police Pension Scheme		LGPS	
	2021/22 £000	2022/23 £000	2021/22 Restated £000	2022/23 £000
<b>Comprehensive Income and Expenditure Statement</b>				
<i>Cost of Services</i>				
• current service costs	154,060	128,690	70,683	38,904
• past service costs	0		0	0
• curtailment and settlements	0		440	311
• Administration expenses	0		518	618
<i>Financing and Investment Income and Expenditure</i>	91,810	125,230	9,881	1,169
• Net interest on defined liability				
<b>Total Post Employment Benefit Charged to the Surplus or deficit on the Provision of Services</b>	<b>245,870</b>	<b>253,920</b>	<b>81,522</b>	<b>41,002</b>
<i>Other Post Employment Benefit Charged to the Comprehensive Income and Expenditure Statement</i>				
• actuarial gains and losses and return on plan assets	12,500	(1,524,860)	(98,172)	(476,518)
<b>Total Post Employment Benefit Charged to the Comprehensive Income and Expenditure Statement</b>	<b>258,370</b>	<b>(1,270,940)</b>	<b>(16,650)</b>	<b>(435,516)</b>
<b>Movement in Reserves Statement</b>				
• reversal of net charges made to the Surplus or Deficit for the Provision of Services for post employment benefits in accordance with the Code	245,870	253,920	81,522	41,002
<i>Actual amount charged against council tax for pensions in the year:</i>				
• employers' contribution payable to scheme	50,395	50,395	19,943	20,592
• retirement benefits payable to pensioners				

## NOTES TO THE ACCOUNT

### Assets and liabilities in relation to retirement benefits

Reconciliation of present value of scheme liabilities:

	Unfunded liabilities: Police Pension Scheme		Funded liabilities: LGPS	
	2021/22 £000	2021/22 £000	2021/22 £000	2022/23 £000
Opening balance at 1 April	4,569,500	4,715,800	1,129,001	1,114,244
Current service cost	132,140	105,420	70,243	38,593
Interest cost	91,810	125,230	21,698	26,626
Contributions by scheme participants	21,920	23,270	7,850	8,182
Actuarial gains (-) and losses	12,500	(1,524,860)	(98,172)	(476,518)
Losses on curtailments			440	311
Benefits paid (net of transfers in)	(112,070)	(108,630)	(16,567)	(15,917)
Past service costs	0	0	0	0
Unfunded pension payments			(249)	(242)
Historical adjustment between assets and liabilities			0	0
<b>Closing balance at 31 March</b>	<b>4,715,800</b>	<b>3,336,230</b>	<b>1,114,244</b>	<b>695,279</b>

Reconciliation of fair value of the scheme assets:

	LGPS	
	2021/22 £000	2022/23 £000
Opening balance on 1 April	640,356	700,757
Interest on assets	11,817	25,457
Actuarial gains and losses (-)	38,125	(67,085)
Employer contributions, including unfunded benefits	19,943	20,352
Contributions by scheme participants	7,850	8,182
Benefits paid	(16,816)	(16,816)
Administration expenses	(518)	(618)
Historical adjustment between assets and liabilities	0	0
<b>Closing balance on 31 March</b>	<b>700,757</b>	<b>670,886</b>
<b>Net liability on the LGPS</b>	<b>413,487</b>	<b>24,393</b>

The expected return on scheme assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at the Balance Sheet date. Expected returns on equity investments reflect long-term rates of return experienced in the respective markets.

The actual return on scheme assets in the year was £xm (£32.313m in 2021/22)

### Basis for estimating assets and liabilities

Liabilities have been assessed on an actuarial basis using the projected unit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. The Police Scheme has been assessed by the Government Actuaries Department. The Buckinghamshire Fund liabilities have been assessed by Barnett Waddington, an independent firm of actuaries, estimates for the Buckinghamshire Fund being based on the latest full valuation of the scheme as at 1 April 2019.



## NOTES TO THE ACCOUNT

The principal assumptions used by the actuary have been:

	Police Pension Scheme		LGPS	
	2021/22	2022/23	2021/22	2022/23
Long-term expected rate of return on assets in the scheme:	N/A	N/A	22.0	21.0
Mortality assumptions				
• Longevity at 65 for current pensioners (years)				
Men	21.6	21.9	21.6	21.1
Women	25.0	23.5	25.0	24.6
• Longevity at 65 for future pensioners (years)				
Men	23.0	23.5	23.0	22.3
Women	26.5	25.0	26.5	24.6
Rate of inflation - CPI				
Rate of increase in salaries	3.20%	2.60%	3.20%	
Rate of increase in pensions	4.20%	3.85%	4.20%	3.90%
Rate of discounting scheme liabilities	3.20%	3.85%	3.20%	2.90%

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decrease for men and women. In practice, this is unlikely to occur and changes in some of the assumptions may be interrelated.

	Impacted on the Defined Benefit Obligation			
	Police Pension Scheme		LGPS	
	Increase in assumption £ million	Decrease in assumption £ million	Increase in assumption £ million	Decrease in assumption £ million
Longevity (increase or decrease by 1 year)	81.00	(81.00)	719.00	(682.00)
Rate of increase in salaries				
• LGPS (increase or decrease by 0.1%)			696.00	(694.00)
• Police Pension (increase or decrease by 0.5%)	37.00	(37.00)		
Rate of increase in pensions				
• LGPS (increase or decrease by 0.1%)				
• Police Pension (increase or decrease by 0.5%)	266.00	(266.00)	709.00	(682.00)
Rate for discounting schemes				
• LGPS (increase or decrease by 0.1%)			682.00	(709.00)
• Police Pension (increase or decrease by 0.5%)	(271.00)	271.00		

## NOTES TO THE ACCOUNT

The Police Pension Scheme has no assets to cover its liabilities. The LGPS assets consist of the following categories, by proportion of the total assets held:

	31 March 2022	31 March 2023
	%	%
Equities – UK	10	9
Equities - Overseas	55	56
Gilts	10	8
Bonds	14	11
Property	6	5
Cash	3	2
Alternative assets	2	7
Private Equity	0	2
Absolute return portfolio	0	0
Hedge funds	0	0
Infrastructure	0	0
<b>Total</b>	<b>100</b>	<b>100</b>

### McCloud / Sargeant judgement

#### McCloud and 2016 valuation cost control

Claims of age discrimination were brought in relation to the terms of transitional protection by groups of firefighters and members of the Judiciary in the McCloud/Sargeant legal case (referred herein as “McCloud”) and the Court of Appeal handed down its judgment on this claim on 20 December 2018, ruling that the transitional protection arrangements were discriminatory on the basis of age. As a result, the cost control element of the 2016 valuation was paused whilst the Government addressed the need to remedy this discrimination across all public service pension schemes. The cost cap mechanism for the 2016 valuation has since been un-paused and the calculations complete, with the outcome being no changes to benefits or contributions. The treatment of the deferred choice underpin as a member cost for cost cap purposes, along with the 4 year spreading period, was challenged in a Judicial Review which was heard in early 2023. The claims made in the Judicial Review were dismissed by the High Court, in a judgment handed down on Friday 10 March 2023. No allowance has therefore been made in our accounting disclosures as at 31 March 2023.

#### McCloud Remedy

The McCloud remedy window ran from 1 April 2015 to 31 March 2022. Eligible members will be able to elect which scheme they wish to receive benefits from for this period. Due to the differing benefits structures we expect the majority of eligible police members to elect to take legacy scheme (1987 Scheme or 2006 Scheme) benefits for the remedy period. An allowance for McCloud remedy was first included in the 2018/19 disclosures as a past service cost for four years remedy service from 2015-2019. This past service cost was attributed proportionally to the 1987 and 2006 schemes. For subsequent years to 2021/22 an allowance was made in the 2015 service costs for the annual accrual of additional remedy service. Now that the remedy window is closed we have moved all McCloud related liabilities for eligible members for the period 2019 to 2022 to the associated legacy schemes. This means all McCloud liability are held within the legacy scheme we expect benefits to be paid from. This has led to a past service cost of £76m added to the 1987 Scheme and a past service cost of £13m in the 2006 Scheme. As these liabilities are no longer held within the 2015 Scheme we have a past service gain of £89m.

## 24. NOTES TO THE CASHFLOW STATEMENT

As stated in the narrative report on page 15, the Chief Constable does not operate a bank account and therefore the total cash movements are £nil

Analysis of investing and financing activities:

	2021/22 £000	2022/23 £000
<b>Investing activities</b>		
Purchase of property, plant and equipment and intangible assets	12,817	13,120
Purchase of short and long term investments	0	0
Proceeds from the sale of property, plant and equipment	(884)	(545)
Proceeds from short and long term investments	0	0
Other receipts from investing activities	0	0
<b>Net cash flows from investing activities</b>	<b>11,933</b>	<b>12,575</b>
<b>Financing activities</b>		
Cash receipts of short and long term borrowing	0	0
Cash payments for the reduction of the outstanding liabilities relating to finance leases and PFI	0	0
Repayments of short and long term borrowing	0	0
<b>Net cash flows from financing activities</b>	<b>0</b>	<b>0</b>

Analysis of non-cash adjustments:

	2021/22 £000	2022/23 £000
IAS 19 pension liability	(213,771)	(185,644)
Depreciation, impairment and amortisation	(14,308)	(9,505)
Carrying amount of non current assets sold	(886)	
Premium/discount on restructuring of debt	0	0
Other non cash items charged to deficit	590	(32)
(Increase)/decrease in provisions	(207)	3,600
Increase/(decrease) in stock	40	404
Increase/(decrease) in debtors	(1,052)	16,719
(Increase)/decrease in creditors	(7,354)	(11,582)
<b>Total adjustment for non cash items</b>	<b>(236,949)</b>	<b>(186,040)</b>

## POLICE PENSION FUND ACCOUNTS

### Police Pension Fund Account Statements

The Chief Constable is responsible for administering the Police Pension Fund in accordance with the Police Reform and Social Responsibility Act 2011. During the year all payments and receipts are made to and from the PCC Police Fund. This statement shows income and expenditure for the police pension schemes and does not form part of the chief constable or the PCC Group's statement of accounts.

### Fund Accounts

	2021/22	2022/23
	£000	£000
<b>Contributions Receivable</b>		
From employer		
- normal	(50,406)	(53,919)
- early retirements	(524)	(587)
From members	(21,919)	(23,290)
<b>Transfers in</b>		
- individual transfers in from other schemes	(461)	(714)
<b>Benefits Payable</b>		
- pensions	89,946	94,649
- commutations and lump sum retirement benefits	21,986	14,710
- lump sum death benefits	330	88
<b>Payments to and on account of leavers</b>		
- refund of contributions	194	150
- individual transfers out to other schemes	106	98
<b>Sub-total for the year before transfer from the Group of an amount equal to the deficit</b>	<b>39,252</b>	<b>31,184</b>
<b>Additional funding payable by the Group to fund the deficit for the year<sup>1</sup></b>	<b>(39,252)</b>	<b>(31,184)</b>
<b>Net amount</b>	<b>0</b>	<b>0</b>

<sup>1</sup>The annual deficit on the Police Pensions Account is funded in full by the Home Office Pension's Top-up grant. This income is shown in the PCC and Group Income and Expenditure Account

### Pension Fund Net Asset Statement

	2021/22	2022/23
	£000	£000
Unpaid pension benefits	0	0
Amount owing from the general fund	0	0
<b>Net Current Assets and Liabilities</b>	<b>0</b>	<b>0</b>

## Annual Governance Statement 2022/23

This Annual Governance Statement explains how the Police and Crime Commissioner (PCC) and Chief Constable for Thames Valley have complied with their published corporate governance framework for the year ended 31 March 2023, including plans for the financial year 2023/24.

A glossary of terms is provided at the end of the Statement of Accounts.

### SCOPE OF RESPONSIBILITY

Following the introduction of the Police Reform and Social Responsibility Act 2011 (the 2011 Act), the PCC and Chief Constable were established on 22<sup>nd</sup> November 2012 as separate legal entities ('corporations sole') which means they are both entitled to own assets and employ staff. However, the 2011 Act gives PCCs responsibility for the totality of policing within their force area and requires them to hold their force Chief Constable to account for the operational delivery of policing.

Under the 2011 Act, the PCC is the recipient of all funding, including government grant, precept and other sources of income related to policing and crime reduction, and all funding for a force must come via the PCC. How this money is allocated is a matter for the PCC in consultation with the Chief Constable, who provides professional advice and recommendations to the PCC. However, the PCC is ultimately accountable to the public for the management of the Police Fund.

The PCC is responsible for ensuring his business is conducted in accordance with the law and proper standards of governance and, consequently, that public money is safeguarded, properly accounted for, and used economically, efficiently and effectively in the discharge of his statutory duties and powers.

Both the PCC and Chief Constable are required to, and have, appointed chief financial officers who each have a fiduciary duty to the local taxpayer for securing the efficient use of public funds. Under the Local Government Act 1999 the PCC makes arrangements to secure continuous improvement in the way his functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, the PCC is responsible for putting in place proper arrangements for the governance of his affairs and facilitating the exercise of his functions, which includes ensuring a sound system of internal control is maintained and that arrangements are in place for the management of risk. In exercising this responsibility, the PCC places reliance on the Chief Constable to support the governance and risk management processes.

The Chief Constable is accountable to the law for the exercise of police powers and to the PCC for the delivery of efficient and effective policing, management of resources and expenditure by the police force. At all times the Chief Constable, including police officers and staff under his direction and control, remains operationally independent in the service of the public. In discharging his overall responsibilities, the Chief Constable is responsible for establishing and maintaining appropriate risk management processes, governance arrangements and ensuring that there is a sound system of internal control which facilitates the effective exercise of these functions.

The Policing Protocol Order 2011 requires both the PCC and Chief Constable to abide by the seven principles of personal conduct set out in 'Standards in Public Life: First Report of the Committee on Standards in Public Life' (commonly known as the 'Nolan Principles'), i.e. 'Selflessness', 'Integrity', 'Objectivity', 'Accountability', 'Openness', 'Honesty' and 'Leadership'. The Nolan Principles are incorporated into both the PCC's Code of Conduct and the College of Policing 'Code of Ethics' that applies to every individual who works in policing, including the Chief Constable and PCC.

(Copies of the PCC's Code of Conduct and the College of Policing's Code of Ethics can be found at: [Code of Ethics](#).)

[https://www.college.police.uk/What-we-do/Ethics/Ethics-home/Documents/Code\\_of\\_Ethics.pdf](https://www.college.police.uk/What-we-do/Ethics/Ethics-home/Documents/Code_of_Ethics.pdf))

In addition, from an organisational perspective, the PCC and Chief Constable have approved and adopted a Code of Corporate Governance (the Code) which is consistent with the principles of the CIPFA / SOLACE guidance 'Delivering Good Governance in Local Government' (<http://www.cipfa.org/policy-and-guidance/publications/d/delivering-good-governance-in-local-government-framework-2016-edition>)

This Annual Governance Statement explains how the PCC and Chief Constable have complied with the Code and the requirements of Regulation 6 of the Accounts and Audit Regulations 2015 to conduct a review of the effectiveness of the system of internal control.

## THE PURPOSE OF THE GOVERNANCE FRAMEWORK

Governance comprises the arrangements put in place to ensure that the intended outcomes for stakeholders are defined and achieved. The fundamental function of good governance in the public sector is to ensure that statutory entities (in this case, the PCC and Chief Constable) achieve their intended outcomes whilst acting in the public interest at all times.

The governance framework comprises the systems and processes, and culture and values by which the PCC and Chief Constable discharge their responsibilities and through which the police service accounts to and engages with the community. It enables the PCC to monitor the achievement of his strategic objectives and to consider whether these objectives have led to the delivery of appropriate, cost-effective services, including achieving value for money.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable and foreseeable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them effectively, efficiently and economically.

## THE GOVERNANCE FRAMEWORK

The key elements of the systems and processes that comprise the governance arrangements that have been put in place for the PCC and Thames Valley Police (TVP) include:

### A. **Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law**

The PCC and the Chief Constable have developed and approved a 'Joint Corporate Governance Framework' which clarifies the working relationship between the PCC, Chief Constable and their respective staff. This includes the code of corporate governance, the scheme of delegation and financial regulations. The Framework is informed by the requirements of 'The Good Governance Standard for Public Services' and is consistent with the seven Nolan Principles of standards in public life.

The national police service Code of Ethics sets and defines exemplary standards of behaviour for everyone who works in policing, placing an absolute duty on officers and staff. The Code applies to everyone in policing; officers, staff, volunteers and contractors. It applies both on and off duty. It guides behaviour within the organisation as much as it informs how to deal with those outside.

Measures are in place to ensure that the PCC, Deputy PCC (when appointed) and employees of the Office of the PCC (OPCC) and TVP are not influenced by prejudice, bias or conflicts of interest in dealing with different stakeholders. This includes the Anti-Fraud, Bribery and Corruption Policy and guidance on the acceptance of gifts, loans and hospitality. Notifications of disclosable interests and a register of gifts and hospitality are published on the PCC and the Force websites.

The PCC and Chief Constable have transparent and accessible arrangements for dealing with complaints received from the public.

The Force has a Professional Standards Department (PSD) whose role is to uphold the ethical and professional standards of TVP. PSD manages the application of police misconduct regulations, and the administration of complaints by members of the public against the quality of service they have received from the Force and/or the conduct of police officers and police staff below the rank of Chief Constable. The PCC has a statutory responsibility to undertake reviews (formerly known as 'appeals') of the handling and outcome of complaints made against the Force, where requested by complainants, to improve transparency and accountability on behalf of the public. Furthermore, complaints against the Chief Constable are dealt with by the PCC. The independent Thames Valley Police and Crime Panel (PCP) handles formal complaints made against the PCC.

A Professional and Ethical Standards Panel has been jointly established by the PCC and Chief Constable to facilitate the discharge of their respective statutory obligations around handling and monitoring of police complaints, and to ensure that issues relating to policing integrity, ethics and professional standards are independently considered to maintain public confidence in policing. It does this by providing an annual assurance report to the PCC and Chief Constable, a copy of which can be found on the website

In addition, in 2023, the Independent Scrutiny and Oversight Board (ISOB) has been conceived and developed based on the national structure for the Police Race Action Plan. Its purpose is to provide independent oversight of the work of Thames Valley Police concerning the Race Action Plan.

Both the PCC and Chief Constable are required to demonstrate respect for the rule of law and comply with relevant laws and regulations. To that end, both employ in-house legal advisors to provide assurance and guidance upon lawful decision-making. The PCC is independent of Force management and operational decision-making, which is the responsibility of the Chief Constable. Established mechanisms and guidance are in place to ensure that the PCC and Chief Constable do not breach or misuse their legal and regulatory powers inadvertently. The PCC and his Deputy (when appointed) are subject to the PCC's Code of Conduct and Oath of Office, and the Chief Constable (and all other individuals who work in policing) are subject to the College of Policing's Code of Ethics, both of which are consistent with the Nolan principles. The Chief of Staff of the OPCC is also the designated statutory Monitoring Officer, and the OPCC Head of Governance and Compliance is Deputy Monitoring Officer, with responsibility for advising on the legality and appropriateness of the PCC's actions and decisions.

The PCC and Chief Constable create the conditions for all members of the OPCC and Force to be able to discharge their responsibilities in accordance with good practice. Guidance originating from the College of Policing and NPCC is disseminated Force-wide by the Learning and Development Team in People Services and/or the Policing Strategy Unit. Similarly, best practice for PCCs is obtained via the Association of Police and Crime Commissioners (APCC), Association of Policing and Crime Chief Executives (APAC<sup>2</sup>E) and Police and Crime Commissioners' Treasurers Society (PACCTS), and is disseminated amongst the OPCC.

The Force employs a Force Vetting Manager and team within the Professional Standards Department to ensure compliance with relevant national vetting standards.

## **B. Ensuring openness and comprehensive stakeholder engagement**

The PCC has a statutory responsibility to consult the Chief Constable and obtain the views of the community and victims of crime about the policing of the Force area, and he must have regard to their views as well as the priorities of responsible authorities within the Thames Valley and relevant government bodies before issuing a police and crime plan (the Police and Criminal Justice Plan).

The Police and Criminal Justice Plan must be published by the end of the financial year in which the PCC is elected and, may be reviewed and revised, as necessary and appropriate, to ensure it remains relevant and fit for purpose. In so doing, the PCC is helping to ensure that local policing services address the priorities of local communities and that the Force is being held to account for the way services are delivered to the public.

The PCC's 'Police and Criminal Justice Plan 2021-2025' discharges the above duties and sets out his strategic policing and crime reduction priorities and key aims, and how these will be delivered, over the four-year period of his current tenure of office. The delivery of his Plan is supported by the Force's Strategic Plan, the OPCC's internal Strategic Delivery Plan and the corporate Financial Strategy. The Police and Criminal Justice Plan has due regard to the Strategic Policing Requirement as issued by the Home Secretary and is developed in consultation with the Chief Constable, informed by the views of the local community, victims of crime and the priorities of other key stakeholders.

The independent Thames Valley Police and Crime Panel meets regularly to review and scrutinise the decisions and actions of the PCC and his performance in delivering the priorities and key aims

contained in his Police and Criminal Justice Plan. It also meets specifically to consider the PCC's proposed annual council tax precept increase; Police and Criminal Justice Plan, Annual Report and any proposed senior appointments to the roles of Deputy PCC, Chief Constable, OPCC Chief of Staff and OPCC Chief Finance Officer.

Arrangements have been agreed upon and implemented for the PCC to hold the Chief Constable to account for Force performance and compliance with other requirements. These arrangements include a schedule of formal public and private meetings, i.e. regular public Performance and Accountability Meetings (formerly known as 'Level 1' meetings), with the reports and agendas published on the PCC's website, supplemented by regular fortnightly informal, private, liaison meetings between the PCC and Chief Constable (in respect of which minutes are taken but not published).

The Framework of Corporate Governance defines the parameters for decision-making, including delegations, financial regulations and contract regulations. The PCC has published his policy statement on decision-making. All formal and significant PCC decisions taken under this policy are published on his website.

The PCC proactively publishes information to maintain openness and transparency with the public on this same website; in doing so, he also meets his obligations under the Elected Local Policing Bodies (Specified Information) Order 2011 (as amended) and, as a public authority, under the Freedom of Information Act 2000.

The PCC published his 2021/22 Annual Report last June (2022) which highlighted key achievements against the first year of his strategic Police and Criminal Justice Plan. His 2022/23 Annual Report is due to be published in June 2023.

The Chief Constable has prepared and published the TVP Strategic Plan. A performance update on the strategic plan is provided to the PCC's Performance and Accountability meetings every 8 weeks, in respect of which the agenda and papers are published on the PCC's website.

Key information about the Force, including the Strategic Plan, is published on the TVP website. Information about neighbourhood policing, partnerships and sponsors, corporate events and public misconduct or special case hearings is also published, including details of upcoming hearings and how to attend. The site also allows for crimes and road traffic incidents to be reported, feedback to be given or complaints made.

The PCC and Chief Constable regularly attend local authority council meetings across the Thames Valley and provide formal briefings to constituency MPs on topical policing and crime issues at both a local and national level. In addition, the Police and Crime Panel acts as a two-way mechanism to enable local authority Panel representatives to inform the PCC of their local policing and crime matters of importance to their respective authorities and communities, and to brief their authorities on the activities and initiatives of the PCC (and the Panel).

The PCC works with and part-funds local authority Community Safety Partnerships, Youth Offending Teams and Drug and Alcohol Teams across the Thames Valley to support crime reduction and community safety activities in their local areas. Such activities are aligned with the PCC's strategic priorities and key aims, as set out in his Police and Criminal Justice Plan, and are funded by the PCC's Community Safety Fund. Through working in partnership, these activities not only help the PCC to deliver his strategic objectives but also support partners in achieving their local priorities too.

The PCC is a member of the Thames Valley Local Criminal Justice Board, which meets regularly to consider and discuss the performance of the local criminal justice system and any issues or initiatives being addressed individually and collectively by the criminal justice agencies. The PCC has chaired this Board since January 2019. An Assistant Chief Constable (ACC) represents TVP on the Board.

The Force has appropriate mechanisms for engaging with a variety of external organisational stakeholders. The Chief Constable generally attends Local Authority Chief Executive's meetings annually. The Chief Constable has delivered a presentation and answered questions in an open forum to each Council across the Thames Valley.



The South East Regional Integrated Policing (SERIP) Board considers regional change programmes and projects. All collaborative change programmes are supported by appropriate change frameworks to ensure appropriate governance processes are adopted and supported by standard products including risk and issue logs.

The OPCC and TVP communication and engagement strategies explain how local people can interact with the PCC and the Chief Constable to ensure that their views inform decision making, accountability and future direction.

In so doing, the PCC is helping to ensure that local policing services address the priorities of local communities and that the Force is being held to account for the way services are delivered to the public and at what cost. Furthermore, the decisions and actions of the PCC are subject to regular review and scrutiny by the Police and Crime Panel.

The Chief Constable has a statutory duty to make arrangements for obtaining the views of persons within each neighbourhood about crime and disorder in that neighbourhood. Force engagement with the public takes place on many levels, from daily street contact and phone calls to attendance at public meetings and formal surveys in relation to service priorities, levels and quality. Community Forums have been established across the force area and are active partnerships between the public, statutory and voluntary agency partners and local policing teams. "Have your say" is a consultation and priority-setting process which aims to increase public consultation and ensure that the Force tackles issues which most concern communities. In addition, the Force has active social media outlets including Facebook and Twitter. The Thames Valley Alert system also enables electronic public engagement en masse.

### **C. Defining outcomes in terms of sustainable service and economic benefits**

The PCC's Police and Criminal Justice Plan sets out his strategic policing and crime reduction priorities and key aims, and how these will be delivered over his tenure of office.

The Chief Constable has published the annual TVP Strategic Plan, outlining a clear vision of the organisation's purpose, priorities and strategic intentions, taking account of the PCC's Police and Criminal Justice Plan and the Home Secretary's national Strategic Policing Requirement. Progress against the Force's strategic objectives (the seven 'Priority Outcomes') is assessed through focussed Strategic Plan success measures and reviewed via the Service Improvement Reviews, Force Performance Group and Strategic Vulnerabilities framework.

The organisation is committed to the identification and consideration of collaboration opportunities regarding systems, processes and resources to sustain service delivery and increase the capacity and resilience of the organisation without diminishing capability and access to specialist services.

Major partnerships and consortia involving the Force and the PCC are governed by formal collaboration agreements established under Section 22A of the Police Act 1996, or by Memoranda of Understanding, as appropriate. Joint collaboration oversight boards provide strategic oversight and an approval process for intended service outcomes to be delivered for collaboration activity. These collaboration boards comprise Chief Officers and the PCC from each Force area participating in the collaboration, supported by appropriate advisors from the respective Force departments / SERIP.

There are also partnership arrangements in place with other agencies and stakeholders to manage vulnerability caused by the changing crime landscape, including Multi-Agency Safeguarding Hubs (MASHs).

The Medium Term Financial Plan (MTFP) and Medium Term Capital Plan (MTCP) ensure that planned activities to support the objectives of the PCC and Chief Constable are financially sustainable in the longer term. The Productivity Strategy is an integral part of the MTFP and identifies where savings and efficiencies can be achieved, and hence more resources directed to priority areas. Service delivery is reviewed within the Force's Governance & Service Improvement (GSI) department, developing an understanding of present and future demand to inform organisational and operational strategies aimed at sustaining service delivery or improvement. The Force Review has been initiated to achieve effectiveness improvements and efficiencies, to improve service delivery with our finite resources, ensuring the financial sustainability of the force.

Risk and business continuity matters are managed through a governance framework at a local and strategic level, to manage and mitigate threats to service delivery. Strategic Risk and Business Continuity are managed within the Force's GSI department, bringing together horizon scanning, local risk registers and change-programme risk and business continuity issues.

The Force and PCC both have a duty to consider the impact on equality of proposed changes to policies, procedures and practices. Equality Impact Assessments are routinely undertaken by TVP for policies and change programmes to assess the impact internally and externally on staff, stakeholders and the public.

#### **D. Determining the actions necessary to achieve the intended outcomes**

The Force planning cycle incorporates the annual Force Management Statement, financial plans, workforce plans and the PCC's Police and Criminal Justice Plan to inform the Force's annual Strategic Plan. Priority activities, measures and intended outcomes are proposed and approved through the Chief Constable's Management Team (CCMT) and monitored through the service improvement framework and quarterly updates to inform the PCC's Performance and Accountability meetings.

The Chief Constable maintains a rolling MTFP, which forms the basis of the annual budgets and provides a framework for the evaluation of future proposals. These are accompanied by mid-term workforce plans, managed by the People Directorate.

Decision-making at all levels of the Force is undertaken within the framework of the National Decision Model, which has the Code of Ethics at its core. The National Decision Model was introduced to ensure a greater focus on delivering the mission of policing, acting in accordance with values, enhancing the use of discretion, reducing risk aversion and supporting the appropriate allocation of limited policing resources as the demand for them increases. Both are now fully embedded in the Force, to ensure officers have the tools to act lawfully in their decision-making and to enable them to use their full powers for the benefit of citizens, communities and other stakeholders.

Both TVP only force proposals and bi-lateral projects and programmes, or those requiring the support of a collaborated unit to deliver, are co-ordinated and prioritised based on priorities, strategic objectives, capacity and financial capability and are governed through a Joint Change Governance board with representation from Thames Valley Police, Hampshire Constabulary and collaborated units.

In-flight programmes are managed by a Programme Board, chaired by a Senior Responsible Officer. Updates inform the Joint Portfolio Meeting, run collaboratively with Hampshire Constabulary, to enable coordination, planning and oversight of resources from enabling departments to achieve the desired outcomes. All programmes and projects have strategic oversight through the Force Transformation Board, DCCs' Collaboration Board, and respective Chief Officer Groups. Collaborated programmes consider and manage shared risks and issues.

The PCC and Chief Constable's joint system of internal financial control is based on a framework of regular management information, financial regulations, administrative procedures (including segregation of duties), management supervision, and a system of delegation and accountability.

The Chief Constable produces a MTFP and a MTCP, which are reviewed throughout the financial year alongside the OPCC's reserves to provide an effective financial probity framework for decision making. The MTFP and MTCP are closely aligned with the PCC's Police and Criminal Justice Plan and the Force Strategic Plan. The PCC approves the MTFP and the MTCP as well as the Force's annual budgets. The Police and Crime Panel must review the PCC's proposed council tax precept increase and make recommendations to the PCC before he formally sets the annual budget in February each year. Formal budget monitoring is undertaken on a regular basis throughout the year and reviewed at the regular liaison meetings between the PCC and Chief Constable.

The Productivity Strategy forms an integral part of the MTFP and incorporates the outcomes of initiatives such as Effectiveness & Efficiency or the Estates Asset Management Plan.

Force and Local Police Area Tasking and Co-ordination Group processes enable the regular review of operations, performance and resource deployment in an operational setting. CCMT provides strategic oversight for performance against Strategic Plan measures and priorities, as well as financial plans and asset management plans.

#### **E. Developing the entity's capacity, including the capability of its leadership and the individuals within it**

The PCC and Chief Constable ensure that their statutory officers have the skills, resources and support necessary to perform effectively in their roles and that these roles are properly understood throughout the organisation. Specialist advice, in areas such as taxation, legal matters and treasury management, is sourced externally, as this is more practical and cost-effective.

Chief Officers have clearly defined leadership roles and are responsible for implementing strategy and managing the delivery of services within their respective portfolios.

Officers and staff manage their performance and continuous development through the Performance Development Review framework. An annual assessment of competencies linked to Strategic Plan outcomes is supported by interim reviews and a requirement for officers and staff to undertake Continuous Professional Development. The framework also allows for the management of unsatisfactory performance or attendance where it is identified. The Force has a stated Health and Wellbeing Strategy, along with a workforce plan focussed on recruitment, retention and resilience. Progress on becoming increasingly representative of the communities the Force serves is also an area of focus. The Force is committed to being considered an employer of choice.

Chief Officers have promoted a learning environment climate focussed on continuous service improvement, recognising the importance of independent and peer review when needed. Integral to this is the identification of lessons learned, recommendations and identified areas for improvement through the end of project / programme closure reports undertaken before transitioning to business as usual, results analysis, individual management reviews, serious case reviews and Her Majesty's Inspectorate of Constabulary and Fire and Rescue Services (HMICFRS) audit / inspection processes.

The PCC has received appropriate induction training. As the PCC has a power to appoint a Deputy to assist him discharge his statutory functions, where appointed the Deputy PCC will also receive appropriate induction training. Ongoing training and development for the PCC (and the Deputy PCC when appointed) includes attendance at appropriate national conferences and seminars.

The PCC has also implemented a staffing structure within the OPCC to ensure it has the necessary capability and capacity to support him deliver his statutory functions, such as commissioning services for victims and witnesses. 'Victims First' is the overarching name for all the PCC's services in providing support for victims of crime.

The PCC reviews the workload and performance of his office via the internal OPCC Strategic Delivery Plan, which allows him to monitor activities and identify workload priorities and staffing capacity needs in accordance with the delivery of his strategic priorities.

The PCC is a member of the national Association of Police and Crime Commissioners (APCC). The Chief Constable and his fellow chief officers are members of the National Police Chiefs' Council (NPCC).

#### **F. Managing risks and performance through robust internal control and strong public financial management**

The Chief Constable, officers and staff all recognise that risk management is an integral part of their daily function, in operational, corporate and change environments. The Risk Management Policy is supported by the Risk and Business Continuity Communications Strategy. The management of risk is governed through the Force Risk Management Group, which exists to oversee strategic risk management and business continuity processes; take ownership of strategic risk issues; delegate actions to appropriate risk managers; accept strategic risk reports and recommendations through the

Governance and Service Improvement department, authorise actions and allocate resources where necessary.

Due to likely impact of cyber-attacks on front line policing, all police forces are monitored by the National Monitoring Centre (NMC) operated by Police Digital Services. In addition, both TVP and HIOWC have interfaces into the cyber response planning. Both forces approach risk management, strategic governance, and Business Continuity separately and the Joint units (JOUs) work closely with each of these teams to ensure a holistic approach and response. The teams lead on testing business units through desk-top scenarios, which are supported by JICT to assess the readiness of individual team's response during a cyber-event. Lessons learned are captured and actions set where required to close any gaps identified during these exercises. Cyber business Continuity resilience is tested both technically in ICT and also organisationally. Cyber BC exercises have been taking place across the whole force.

The PCC and Chief Constable monitor service delivery effectively via their respective performance regimes.

The PCC has a duty to hold the Chief Constable to account for the performance of TVP generally. The PCC has therefore implemented an effective scrutiny and oversight function. He holds quarterly public 'Performance and Accountability' meetings at which the Chief Constable is required to demonstrate that the Force is performing against the strategic priorities and key aims in the PCC's Police and Criminal Justice Plan, the Home Secretary's Strategic Policing Requirement and the Force's own Strategic Plan. Similarly, the PCC meets fortnightly with the Chief Constable on a private, informal, basis to review and discuss more regularly the general performance of the Force against topical national, regional and local issues. The PCC maintains an HMICFRS tracker to follow up on any risks to the performance of the Force that have been highlighted by HMICFRS inspections.

The OPCC provides an update against its internal Strategic Delivery Plan to the PCC via the OPCC Strategic Management Group monthly meetings and quarterly Performance and Accountability meetings. The PCC, therefore, receives regular reports on service delivery plans and on progress towards outcome achievement of the priorities and aims set out in the Police and Criminal Justice Plan.

The Chief Constable holds quarterly Performance Group meetings together with his management team, regularly attended by the PCC as an observer, in which the Chief Constable reviews performance of the Force against the annual Strategic Plan. The Service Improvement Review framework is a comprehensive schedule of LPA or Departmental review meetings, starting with a period of fieldwork, and culminating with a meeting, chaired by the DCC with attendance from the local command team, to review findings and set actions. A performance update against the Force Strategic Plan is considered quarterly at CCMT meetings. This same meeting determines and monitors Force strategy, policies and performance. Gold Groups are set up and managed in response to particular areas of vulnerability or to manage particular areas of performance as necessary, for example in response to a critical incident.

The Chief Constable has implemented monthly Demand & Performance meetings, chaired by the DCC, attended by ACC of crime and ACC LP, the FCR and 3 Chief Superintendents. The meeting reviews the Demand and Performance paper. In addition, the Improvement and Innovation meeting has also been set up, chaired by the DCC, in which constructive challenge and debate on recommendations, thematic operational policies and procedures is encouraged. The findings of these meetings are fed into the Chief Constable's Performance Group or CCMT.

The Force Risk Management Group oversees risk management within the Force and is chaired by the Chief Constable. The Group focuses on strategic risks but also monitors risk management processes across the Force, including within change programmes as well as a risk radar that considers potential future risks for the force. The OPCC maintains its own strategic risk register.

A Joint Independent Audit Committee (JIAC) operates in accordance with Chartered Institute of Public Finance and Accountancy (CIPFA) guidance and the Home Office Financial Management Code of Practice. The JIAC's main role is to provide assurance to the PCC and Chief Constable that the corporate internal control and governance framework, including risk management, is operating adequately and effectively. It does this by providing an annual assurance report to the PCC and Chief Constable. The JIAC meets in public, and reports and minutes are placed on the PCC's website.

Effective counter-fraud and anti-corruption arrangements are in place and are monitored, in the main, by the Force's Professional Standards Department. The Anti-Fraud, Bribery and Corruption Policy is updated every two years and is considered and endorsed by the JIAC before formal publication. It is planned for review this financial year.

The Internal Audit Team provides assurance on the overall adequacy and effectiveness of the framework of governance, risk management and control.

The Force manages its information in accordance with the Data Protection Act 2018 and the UK General Data Protection Regulation (UK GDPR), the Freedom of Information Act 2000 and the Code of Practice on the Management of Police Information. This is overseen by the Information Governance Board chaired by the Chief Information Officer (who also holds the position of Senior Information Risk Owner). The Joint Information Management Unit leads on information compliance for both TVP and Hampshire Constabulary (HC) and ensures that appropriate policies and procedures are in place. The Joint Information Management Unit is also responsible for providing guidance on the lawful sharing of information with partners, completion of Data Protection Impact Assessments and maintaining a library of Information Sharing Agreements. Information Asset Owners have been appointed to manage the risks to specific information types, supported by a network of data guardians. National Centre for Applied Learning Technologies (NCALT) training packages on the Code of Practice on the Management of Police Information and the Government Security Classification policy are mandatory for all officers, staff and volunteers who have access to information and completion rates are monitored by the Information Governance Board.

The PCC and Chief Constable's joint system of internal financial control is based on a framework of regular management information, financial regulations, administrative procedures (including segregation of duties), management supervision, and a system of delegation and accountability.

#### Financial management arrangements

The annual financial strategy and the capital strategy for the forthcoming financial year are approved as part of the annual financial planning in January each year.

The Chief Constable produces a MTFP and a MTCP which are regularly reviewed during each financial year and form the basis of the annual budgets, to provide an effective framework for decision-making. Formal budget monitoring is undertaken on a regular basis throughout the year, i.e. it is regularly reviewed by the CCMT as well as being presented to the PCC's regular liaison meetings between the PCC and Chief Constable (with agendas and minutes published on the PCC's website).

The Productivity Strategy is an integral part of the MTFP, challenging the effectiveness of the force and identifying savings and efficiencies to help balance the budget whilst achieving the PCC's and Chief Constable's objectives. The delivery savings within the Productivity Strategy are monitored as part of the regular financial monitoring, and by the Force Transformation Board.

The Chief Internal Auditor reports jointly to the PCC's Chief Finance Officer and the Chief Constable's Director of Finance. The Chief Internal Auditor provides a regular update to the JIAC and provides an independent opinion on the adequacy and effectiveness of the risk management, control and governance processes.

The financial management arrangements conform to the governance requirements of the CIPFA Financial Management Code.

#### **G. Implementing good practices in transparency, reporting and audit to deliver effective accountability**

The PCC and the Chief Constable attempt to strike a balance between providing the right amount of information to satisfy transparency demands and enhance effective public scrutiny whilst not being too onerous to provide and for users to easily access and understand.

The PCC's decisions and actions are scrutinised by the Police and Crime Panel, which includes reviews of significant documentation produced by the OPCC for the benefit of the public.

The PCC complies with the Elected Local Policing Bodies (Specified Information) Order 2011 (as amended) and publishes required information on his website. Decisions of significant public interest made by the PCC are published in accordance with a template that ensures they are easy to access and interrogate. Similarly, public reports are compiled in accordance with best practice and scrutinised by the JIAC. Furthermore, the OPCC (and TVP) take all reasonable steps to help make sure our online services are accessible to all users, including disabled people.

The Chief Constable's Corporate Communications department oversees communications to the public on behalf of the Force. In doing so they abide by the corporate style guide, which is designed to ensure communications are issued in an understandable style appropriate to the intended audience. In addition, the PCC has his own communications team.

The PCC and Chief Constable both report at least annually on performance, value for money, and the stewardship of resources to stakeholders in a timely and understandable way.

The PCC and Chief Constable maintain a process to assess the extent to which the organisation is applying the principles contained in the Framework of Corporate Governance and publish the results of that assessment in the Annual Governance Statement, including an action plan for improvement and evidence to demonstrate good governance in action.

The PCC and Chief Constable ensure that the performance information that accompanies the financial statements is prepared in a consistent and timely basis and the statements allow for comparison with other similar entities.

The PCC and Chief Constable ensure that all accepted recommendations for corrective action made by external audit are acted upon.

The Joint Internal Audit team has direct access to the PCC, Chief Constable and the JIAC, and provides assurance with regard to the organisation's governance arrangements. The JIAC monitors progress with regards to the timely implementation of agreed internal audit report actions.

Both the PCC and Force are subject to external independent scrutiny and review, through the external audit of their financial statements, systems and management arrangements, and through the inspection of policing performance by HMICFRS. The resultant audit and inspection reports are published on both the PCC and TVP websites.

HMICFRS is charged with independently assessing the effectiveness, efficiency and legitimacy of police forces and fire and rescue services, in the public interest. The PCC is required to publish a response to formal reports issued by HMICFRS. The Force engages fully with the cycle of Police Effectiveness, Efficiency and Legitimacy (PEEL) inspections, Joint Targeted Area Inspections and Thematic Inspections as required.

The PCC and Chief Constable make the best use of peer challenge, reviews and inspections from regulatory bodies and professional partners (e.g. College of Policing) and implement agreed recommendations.

Before delivering key services through third-party suppliers, the PCC and Chief Constable gain assurance on risks associated with service delivery and subject these arrangements to regular review.

When working in partnership, the PCC and Chief Constable ensure that the arrangements for accountability are clear and that the need for wider public accountability has been recognised.

## ARRANGEMENTS FOR REVIEW OF EFFECTIVENESS

The PCC and Chief Constable are responsible for reviewing the adequacy and effectiveness of the governance framework on at least an annual basis. This includes:

### a) The Police and Crime Commissioner

The PCC has the following key statutory duties and powers to:

- produce and publish a five-year Police and Criminal Justice Plan that sets out the PCC's policing and crime objectives;
- set the annual policing budget and council tax precept;
- secure the maintenance of an efficient and effective police force;
- hold the Chief Constable to account for the exercise of their functions and of those personnel under their direction and control;
- undertake reviews (formerly known as appeals), where requested by a complainant, of the handling and outcome of their complaints made against the Force;
- handle complaints made against the Chief Constable;
- have regard to the relevant priorities of, and act in co-operation with responsible authorities in exercising their crime and disorder reduction responsibilities, including the making of related grants to any person;
- make arrangements with criminal justice bodies to provide an efficient and effective criminal justice system for the Force area;
- commission victims' support services;
- power to take on the responsibility for the governance of fire and rescue services within the Force area; and
- produce and publish an annual report.

The following key governance activities took place during 2022/23 and demonstrate how the PCC has discharged these powers and duties during that year:

- The PCC published his 2021/22 Annual Report in June 2022 to highlight major achievements during that financial year and to report on operational and financial performance during 2021/22
- In July 2022, the OPCC published its Strategic Delivery Plan for 2022/23. This is an internal OPCC management action plan that supports the PCC to monitor the delivery of both policing and non-policing activities, targets and measures within the Police and Criminal Justice Plan. Progress reports were presented to the PCC in public meetings regularly throughout the year and the Plan is reviewed and updated each year.
- During the autumn of 2022, the PCC worked closely with the Chief Constable to update the MTFP (2023/24 to 2025/26). He submitted his budget and council tax proposals for 2022/23 to the Police and Crime Panel on 28<sup>th</sup> January 2023. The Panel endorsed his £15 (or 6.2%) increase in Band D council tax.
- The PCC is actively engaged in the oversight and scrutiny of key collaboration activities (e.g. South East region; bilateral with Hampshire; Chiltern Transport Consortium and the National Police Air Service).
- The PCC has been actively engaged in the scrutiny of major Force business change programmes.
- Four PCC public Performance and Accountability meetings (formerly known as 'Level 1' meetings) were held in 2022/23, supplemented by fortnightly private and informal liaison meetings between the PCC and Chief Constable, to enable the PCC to hold the Chief Constable to account.

#### b. **The Force**

The CCMT met on 14 occasions as part of the strategic governance framework between April 2022 and March 2023. This also included finance and strategic planning sessions. The Joint Chief Officers Group (TVP and HC) met formally in May 2022 to determine and monitor collaborated strategy, policies and performance. Governance structures incorporated internal arrangements for the safety and wellbeing of officers and staff, as well as external arrangements for the enactment of new legislation and the continuity of policing services to the public.

The Strategic Risk Register and Business Continuity incidents are reviewed quarterly at CCMT. Existing business continuity plans were reviewed and revised to reflect evolving challenges.

Key discussions during the year included the review of the MTFP, MTCP, the PCC reserves and the Asset Management Plan, as part of the annual budget cycle. The financial plans were considered several times and the associated decisions facilitated the formal approval of the Revenue Estimates and Capital Estimates 2022/23 by the PCC at his Level 1 meeting on 19<sup>th</sup> January 2022. As part of the

annual budget process, the Productivity Strategy was reviewed and continues to play an important role in identifying options to address the budget shortfall and ensure the use of resources is focused on priority areas. Delivery of the outcomes from the Effectiveness & Efficiency Programme remains a central aspect of productivity.

CCMT reviews finance and workforce planning, performance and HMICFRS activity regularly. Strategic Risks and Business Continuity are included quarterly. Other significant areas of note discussed in 2022/23 include Strategic Priorities, recruitment and retention and Senior Appointment Boards. The Strategic Plan success measures are reviewed comprehensively at the Operational and Organisational Force Performance Group meetings that are held quarterly.

The Force Transformation Board met every other month to review all in-flight change programmes in the Thames Valley only portfolio including programmes under the six pillars of the TVP 2025 strategy alongside the delivery of the savings plan (Productivity Strategy). The Joint DCC Collaboration Board met every other month as part of the governance for all bi-lateral programmes including the Contact Management Programme, RMS and Digital First. The regional SERIP board met twice in 2022 to review the Emergency Services Mobile Communications Programme (ESMCP). These governance boards are in addition to the regular programme boards chaired by each programme's Senior Responsible Owner. Both CCMT and Force Transformation Board are aligned to bilateral forums including the Joint Chief Officer Group and DCCs Collaboration Board, and regional forums such as SERIP.

The Governance & Service Improvement department continues to draw together corporate and strategic elements of the organisation. The over-arching function is to provide a central point of coordination, governance, strategy, policy and guidance development, change delivery, and the provision of internal evaluation of delivery including the identification of opportunities for continuous improvement.

The PEEL inspection report 2021-2022 was published on 28 April 2022 and looks at police effectiveness, efficiency and legitimacy. The findings show the force has improved in many areas, although there is more we need to do to increase our service to the public. TVP has been actively working on improvements in key areas identified in the inspection. TVP have also just been notified that the force will have another PEEL inspection in 2023.

Due to significant improvements having been made in Crime Data Integrity, the CDI Gold group was recently closed by the DCC, with on-going scrutiny and accountability to continue through the Crime Standards Board. All recommendations and areas for improvement from inspection activity have been actioned and are tracked and updated through a local database and the HMICFRS monitoring portal. The Improvement & Innovation meeting, chaired by the DCC, has been established to provide governance, leadership and drive to continuously improve and innovate in support of the Force's strategic aims; central to this is the timely delivery of improvement activity and the identification, sharing and adoption of organisational learning from all areas, reviews and inspections. This forum will ensure accountability, coordination, and timeliness of action. There have been 3 meetings between April 2022 and March 2023.

#### c. **The Joint Independent Audit Committee**

During 2022/23 the JIAC met five times to consider the external audit and internal audit plans for 2022/23, as well as receive timely updates in terms of risk management and business continuity. The JIAC also received regular briefings, including appropriate written reports, during the year from the PCC, Chief Constable and relevant senior officers. JIAC members also attend Force working groups (including the Force Transformation Board, TVP/HC Bilateral Governance Board and Performance Group) and other panel meetings (including the Professional and Ethical Standards Panel) as observers to gain a greater understanding of current governance, operational and risk activities and to assist their judgment of the adequacy of the overall Corporate Governance Framework.

The JIAC's Annual Assurance Report for 2022 was presented to the PCC and Chief Constable at their JIAC meeting on 16 December 2022. At that time the JIAC was able, based on the information that they had considered collectively or knew about individually, to give assurance to the PCC and Chief Constable that the risk management and internal control environment in Thames Valley was operating efficiently and effectively.



d. **The Governance Advisory Group**

A joint OPCC/TVP officer governance group (the 'Governance Advisory Group') operates with the following terms of reference:

- To provide advice to the PCC and Chief Constable on the application of statutory requirements and guidance relating to issues of corporate governance;
- To review and provide feedback on the effectiveness of the corporate governance systems determined by the PCC and Chief Constable.

The Governance Advisory Group also developed this joint Annual Governance Statement for 2022/23.

e. **Internal Audit**

As at March 2022, the 2022/23 Joint Internal Audit Plan had been collated and was endorsed by the JIAC.

The 2022/23 Joint Internal Audit Plan has been completed and on the basis of this work, the opinion of both organisations' governance, risk and control frameworks is reasonable assurance. The governance, risk management and control arrangements are good, although some action is required to improve efficiency or effectiveness. The opinion demonstrates a good awareness and application of effective risk management, control and governance to facilitate the achievement of both organisations' objectives, outcomes and delivery of services. Areas were identified through our work where the design or effectiveness of arrangements in place required enhancing or strengthening. Where these areas were reported, management responded positively, identifying appropriate actions to address the risks raised.

At a statistical level, the overall opinion represents a reduction compared to the previous year (i.e. 67% substantial / reasonable individual assurance ratings compared to 74% for 2021/22). However, as the Joint Internal Audit Plan does not include the same audits year on year, this cannot be taken as a direct comparison.

In terms of the implementation of audit actions and mitigation of risk, progress has been generally good across both organisations with the number of actions completed being in excess of 80%. However, there has been an increase in overdue actions reported during the year, with monitoring of progress continuing to be a specific focus for 2023/24.

As in previous years, to support this year's opinion additional sources of assurance were utilised where they provided commentary on the effectiveness of the organisations' governance framework or general management of risk. The assurances obtained provided a positive view of the organisation's arrangements and supported the overall opinion of reasonable assurance.

f. **External audit**

Due to delays with the External audit, EY has not yet given the audit opinion for 2021/22. In 2020/21 EY issued an unqualified opinion. We are not aware of any significant new issues relating to 2021/22. Given that the audit process is still ongoing, EY will continue to challenge the remaining evidence and the final disclosures in the accounts which could influence their final audit opinion.

g. **Her Majesty's Inspectorate of Constabulary and Fire and Rescue Services (HMICFRS)**

During 2022/23 HMICFRS published a number of reports regarding inspection activity, research or super-complaints. These are considered by the Force via the DCC's Innovation & Improvement meeting. All reports are publicly available on the HMICFRS website.

Below are the inspection reports that contain recommendations or areas for improvement for policing (specific to TVP or nationally). All inspection reports that contain recommendations for the Force require the PCC to publish a formal response within 56 days of the publication of the report, except for reports resulting from super-complaints:

GLOSSARY

Date published by HMICFRS	National / Force Report	Report Types	Report Title	Date CC Reported to PCC	PCC Response to HMICFRS: Y/N
28-Apr 22	Force	PEEL	PEEL 2021/22 Police effectiveness, efficiency and legitimacy An inspection of Thames Valley Police	30.05.22	Y
7- June-22	Super Complaint	VAWG	Responses to a duty to protect. Report on Centre for Women's Justice	N/A	N/A
9 –June-22	National	Thematic	Expectations for Police Custody	N/A	N/A
22-June-22	National	Thematic	Police Response to Child Sexual Exploitation	N/A	N/A
14-July-22	National	PEEL	Twenty Years On – is MAPPA achieving its objectives	N/A	N/A
11-Aug-22	National	Spotlight	The Police response to burglary robbery and other acquisitive crime – Finding time for crime	N/A	N/A
2-Sept-22	National	Thematic	Meeting the Needs of Victims in the criminal justice system	N/A	N/A
2-Nov-22	National	Thematic	Staff survey on inappropriate and prejudicial behaviours	N/A	N/A
2-Nov-22	National	PEEL	An Inspection of Vetting Misconduct and Misogyny in the Police Service	02.11.22	Y
17-Nov-22	Force	PEEL	A report into the effectiveness of vetting and counter-corruption arrangements in Thames Valley Police	17.11.22	Y
1-Dec-22	National	Digital	An inspection into how well the police and other agencies use digital forensics in their investigations	19.01.23	Y
8-Dec-22	National	PEEL	Homicide Prevention	N/A	N/A

16-Dec-22	National	Super Complaint	How Police Respond to Sexual Abuse when Victim is from an Ethnic background and may be at risk of honour based abuse	19.01.23	Y ( <i>PCC response to The Victim Support recommendation was submitted to the College of Policing</i> )
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The PCC (or OPCC) is invited to attend the Strategic Brief at the start of inspection activity and the de-brief provided by HMICFRS following each inspection. Alternatively, the Chief Constable may provide the PCC with a briefing following an HMICFRS inspection.

**h. Risk management and business continuity**

The Force Risk Management Group met four times during 2022/23 as part of the CCMT strategy meetings. High-level strategic risk management and business continuity issues were reported to the JIAC on a timely basis. As at 31<sup>st</sup> March 2023, there were 20 strategic risks on the Strategic Risk Register and 1 identified issue.

Business continuity incidents, categorised by impact, were detailed in quarterly reports to CCMT and then the JIAC, including measures taken to minimise their impact. Issues reported primarily related to ICT loss of service and estates issues. The JIAC also received information on exercises to test business continuity plans, which now include key learning points.

All risks at a local and strategic level have clear ownership, are regularly reviewed and rescored according to the risk matrix, and are allocated the appropriate risk action – tolerate, treat, transfer, terminate. Risks to collaborated programmes or areas under bi-lateral governance feature on both Forces’ registers.

**i. Health and Safety and Environmental Management**

The Health, Safety and Wellbeing and Environmental Protection Policy Statements are accessible to all staff via the Intranet and displayed on the health and safety notice boards in all TVP premises.

The Health & Safety Annual Report and the Wellbeing report were taken back to JIAC in 2021 for scrutiny and a revised Health and Safety report was signed off in 2022. The report covered the key management areas specified within ‘Managing for Health & Safety HSG65 2013 (Appendix A) and documented the continuous improvement of Thames Valley Police policies and procedures for the effective management of health and safety.

The Head of the Governance & Service Improvement (G S & I) Department has overall management responsibility for the governance and implementation of Health and Safety at the operational policing, strategic and tactical levels and in respect of policing infrastructure including buildings.

**j. Ethics and Integrity**

A protocol between the PCC and Chief Constable provides the PCC with overview and scrutiny of complaints handled by the Force. The Professional and Ethical Standards Panel (previously called Complaints, Integrity and Ethics Panel) meets every two months and reports jointly to the PCC and Chief Constable. The Panel conducts an assessment of how the Force deals with complaints and how the PCC deals with reviews and provides a challenge and support role in respect of how the Force responds to ethical issues.

During the last 12 months, some of the issues the Panel challenged were officer and staff retention, high workloads and staff burnout, vetting backlog, issues securing appropriate adults in custody and preparation of court files by inexperienced officers.

The Panel's Annual Assurance Report for 2022 Report highlighted that the Panel had scrutinised matters including the following themes:

- Body-worn video and utilisation by Officers
- Care and support in custody
- Analysing key PSD performance data
- Violence against women and girls (VAWG)
- Victim satisfaction
- Proportionality of severity assessments
- Vetting/recovery plan
- Policing protests.

The Panel was able to assure the PCC and Chief Constable that the complaints handling and management arrangements in place within TVP are operating efficiently and effectively.

The Force also has an internal Ethics & Integrity Board, chaired by the Head of the Professional Standards Department (PSD), which meets quarterly. The Force has recruited a dedicated Ethics Researcher, supporting the Ethics & Integrity Board. The Ethics Champions network has been rejuvenated, and now meet regularly to discuss ethical considerations or concerns raised from across the Force.

Policies are reviewed by the Strategic Independent Advisory Group to provide feedback on accessibility and raise ethical considerations. These are then taken to the Professional Ethics Standards Panel as necessary and appropriate.

The Chief Constable continues to promote the fundamental importance of TVP officers and staff employing the highest professional standards and principles that are embodied and enforced through the Code of Ethics. All police officers and staff have been required to complete an online training package and attend a dedicated Code of Ethics training session. All new Officers and staff receive training on the Code of Ethics as part of their induction.

During 2022/23, 1 Panel member resigned. As such, the Panel now consists of 7 members.

During 2022/23 the PSD received and processed 3806 complaints and 153 conduct matters and held 38 misconduct meetings and 27 misconduct hearings under the statutory scheme. In addition, the OPCC itself handled 8 complaints made against the Chief Constable and received 254 requests for complaint reviews as per the statutory police complaints scheme.

#### k. **Thames Valley Police and Crime Panel**

During 2022/23 the independent Police and Crime Panel (PCP) met on 4 occasions. Key activities undertaken by the Panel during the year included reviewing and scrutinising the PCC's Annual Report for the 2021/22 year, and scrutiny and consideration of the PCC's 2023/24 budget and council tax precept proposals. Over and above these specific activities, the Panel continued to receive and consider regular reports on the delivery of the previous PCC's Police and Criminal Justice Plan strategic priorities and key aims, including the contribution made by other partner agencies, and updates on matters of topical interest to the Panel.

In addition, the Panel operates a permanent Complaints Sub-Committee as well as ad-hoc task and finish working groups. During 2022/23 the Chief of Staff of the OPCC, acting under delegated authority on behalf of the PCP, referred 5 complaints against the PCC/Deputy PCC to the PCP for consideration by them under the statutory scheme. None of these complaints was upheld, save for one whereby the Panel made a recommendation for an apology by the PCC and requested an update on the new Caseworker system.

The Panel itself published its own 2021/22 Annual Report in June 2022.

**i. Collaboration and partnership working**

The joint TVP and HC Joint Collaboration Governance Board formally met six times during 2022/23. This Board oversees and scrutinises the work of the existing collaborative functions (i.e. Contact Management, Joint Operations Unit, Joint ICT and Joint Information Management) as well as the development of collaborated change programmes. Updates are provided on new collaborative opportunities being explored. These formal meetings were supplemented by specific briefings for the PCCs and senior officers as appropriate. In addition to the Governance Board, the Joint Chief Officer Group met 3 times during 2022/23.

Governance of collaboration between Forces across the South East region is undertaken at the SE Regional Integrated Policing (SERIP) Board (chaired and attended by Deputy Chief Constables), and by PCCs and Chief Constables at the Regional Governance Board, 2 meetings of the regional governance board were held during 2022/23. The South East Regional Organised Crime Unit, hosted by TVP, brings together the regional organised crime units under one structure. It is operationally aligned with the Counter Terrorism Policing South East unit. A regional Assistant Chief Constable (ACC), who reports directly to the Chief Constable of TVP, exercises overall command of the regional crime and counter-terrorism functions. This ACC also represents serious organised crime at the South East Regional Governance Board and nationally with the National Crime Agency and other key stakeholders.

**m. Conclusion**

The work carried out by the Governance Advisory Group to review the Joint Corporate Governance Framework itself, and how it has been applied in practice over the financial year 2022/23, has informed the latest review of the Framework. Consequently, the PCC and Chief Constable will be able to satisfy themselves that key governance structures supporting the discharge of their responsibilities have and continue to receive effective scrutiny.

### **SIGNIFICANT GOVERNANCE ISSUES**

It should be noted that significant operational issues facing the organisation are not necessarily a result of weaknesses within the internal control and governance framework.

There were no significant actual or potential governance issues identified in respect of the 2021/22 year AGS which were due to be monitored during 2022/23.

There are currently no significant actual or potential governance issues identified in respect of 2022/23 activities. Accordingly, the Governance Advisory Group is satisfied to the best of its knowledge that no material breaches of the governance arrangements occurred in 2022/23 and there are no significant weaknesses in the internal control and governance environment.

In any event, the governance arrangements of the PCC and the Chief Constable will remain under review quarterly over the forthcoming financial years.

**Matthew Barber**

Police and Crime Commissioner

**Jason Hogg**

Chief Constable

### **Absolute return portfolio**

This refers to investment strategies which target a return that is above zero, and are often linked to other financial benchmarks such as LIBOR (London Inter Bank Offered Rate)

### **ACC**

Assistant Chief Constable

### **Accruals**

The concept that income and expenditure are recognised as they are earned or incurred not as money is paid or received.

### **Actuarial gains and losses**

Actuarial gains and losses arise where actual events have not coincided with the actuarial assumptions made for the last valuation (known as experience gains and losses) or the actuarial assumptions have been changed.

### **AGS**

Annual governance statement

### **Alternative assets**

These are less traditional investments where risks can be greater but potential returns higher over the long term, e.g. investments in private equity partnerships, hedge funds, commodities, foreign currency and futures.

### **APCC**

Association of police & Crime Commissioners

### **Amortisation**

The gradual elimination of a liability, such as a loan, in regular payments over a specified period of time

### **Appropriations**

Transfer of monies between the revenue account and the balance sheet.

### **Assets**

An asset is a resource with economic value that an individual, corporation, or country owns or controls with the expectation that it will provide a future benefit

### **Bonds**

Bonds are debt obligations issued by private corporations to finance a variety of purposes, e.g. business expansion. When a bond is issued, the corporation promises to return the money on a specified date, paying a stated rate of interest. Bonds do not provide ownership interest in the corporation

### **Budget**

A statement of the PCC's plans in financial terms. A budget is prepared and approved by the PCC before the start of each financial year and is used to monitor actual expenditure throughout the year.

**Capital Charge**

A charge to the revenue account to reflect the cost of using fixed assets.

**Capital Expenditure**

As defined in the Local Government and Housing Act 1989, but broadly expenditure on the acquisition of a fixed asset or expenditure which extends the life or value of an existing fixed asset.

**Capital Financing Requirement**

The capital financing requirement (CFR) measures the Group's underlying need to borrow or finance by other long-term liabilities for a capital purpose.

**Capital Receipts**

Proceeds from the sale of capital assets. They may be used to finance new capital expenditure or repay existing loan debt. Receipts available to finance capital expenditure in future years are held in the usable capital receipts reserve.

**Carrying value**

An accounting measure of value, where the value of an asset or a company is based on the figures in the company's balance sheet. For assets, the value is based on the original cost of the asset less any depreciation, amortization or impairment costs made against the asset. For a company, carrying value is a company's total assets minus intangible assets and liabilities such as debt. Also known as "book value".

**CCMT**

Chief Constable's Management Team

**Chief Constable**

The most senior police officer in charge of a police force

**CIES**

Comprehensive Income and Expenditure Statement

**CIPFA**

Chartered Institute of Public Finance and Accountancy, a professional accountancy membership body, and a standard-setting body for UK public sector accountancy.

**CMP**

Contact Management Platform

**Collaboration**

Where two or more police forces work jointly, governed by a legal agreement, in order to realise operational efficiency, resilience and cost effectiveness.

**Contingency**

An event that may occur but that is not likely or intended

**CPIH**

Consumer Prices Index including owner occupiers' housing costs. This is the most comprehensive measure of inflation, and is produced by the Office for National Statistics

**CPS**

Crown Prosecution Service

**Creditors**

Amounts owed by the group at the Balance Sheet date for goods received or work done.

**CTC**

Chiltern Transport Consortium

**CTPSE**

Counter Terrorism Police South East (formally known as South East Counter Terrorism Unit)

**Current service (pensions) cost**

An estimate of the true economic cost of employing people in a financial year, earning years of service that will eventually entitle them to the receipt of a lump sum and pension when they retire. It measures the full liability estimated to have been generated in the year and is thus unaffected by whether any fund established to meet liabilities is in surplus or deficit.

**Curtailed & settlements**

Curtailed arises as a result of the early payment of accrued pensions on retirement on the grounds of efficiency, redundancy or where the employer has allowed employees to retire on unreduced benefits before they would otherwise have been able to do so.

**DCC**

Deputy Chief Constable

**Debtors**

Amounts due to the Group but unpaid at the Balance Sheet date.

**De minimus**

An amount so small that it will not have a significant impact on the accounts

**Depreciation**

A charge calculated either on a straight line or reducing balance basis, to reflect the diminishing value of an asset over its useful economic life.

**DHEP**

Degree Holder Entry Programme

**Direct Revenue Financing**

The amount of capital expenditure to be financed by a contribution from the revenue account in a single year.



**Earmarked**

Monies set aside for a specific purpose

**Equities**

Shares in UK and overseas companies.

**ESMCP**

Emergency Services Mobile Communications project

**Expected return on assets**

The expected return on assets is a measure of the return (income from dividends, interest etc, and gains on invested sums) on the investment assets held by the pension scheme for the year. It is not intended to reflect the actual realised rate by the scheme, but a longer-term measure, based on the value of assets at the start of the year (taking into account movements in assets during the year) and an expected return factor.

**Fair Value**

Fair value is the value of an asset or liability in an arms length transaction between unrelated willing and knowledgeable parties.

**Fixed Assets**

Tangible assets which yield benefits to the Group for periods of more than one year

**Gilts**

The familiar name given to sterling, marketable, fixed interest securities (or bonds) issued by the British Government.

**Gold, Silver Bronze groups**

A gold–silver–bronze command structure is a command hierarchy used for major operations by the emergency services of the United Kingdom.

**Grant**

A sum of money given by a government or other organisation for a particular purpose.

**Hedge Funds**

A specialist fund that seeks to generate consistent returns in all market conditions by exploiting opportunities resulting from inefficient markets.

**HC**

Hampshire Constabulary

**HMICFRS**

Her Majesty's Inspectorate of Constabulary, Fire and rescue services

**HS&E**

Health Safety and Environment

**IAS**

International Accounting Standard

**ICT**

Information, Communications & Technology

**IFRS**

International Financial Reporting Standards

**Impairment**

This only relates to fixed assets, including cash investments. Impairment is caused either by a consumption of economic benefits or by a general fall in prices.

**Intangible Fixed Assets**

Assets that do not have a physical substance, but provide a benefit over a period of time, e.g. computer software.

**JIAC**

Joint Independent Audit Committee

**JOU**

Joint Operations Unit (with Hampshire Constabulary)

**Leasing**

A method of financing expenditure over a period of time. There are two main types of lease:

- a) Finance lease - where the risks of ownership are transferred to the lessee and where the assets are recorded in the Group's balance sheet at a current valuation.
- b) Operating Lease - where the risks of ownership stay with the leasing company and the annual rental charges are made via the Revenue Account.

**LGPS**

Local Government Pension Scheme

**Liability**

An obligation that legally binds an individual or company to settle a debt

**Loans Outstanding**

Loans raised to finance capital spending which have still to be paid.

**LPA**

Local Policing Area

**MASH**

Multi Agency Safeguarding Hub

**MOJ**

Ministry of Justice

**MPs**

Members of Parliament

**MTCP**

Medium Term Capital Plan

**MTFP**

Medium Term Financial Plan

**Minimum Revenue Provision (MRP)**

The minimum amount of the Group's outstanding debt which must be repaid by the revenue account in the year

**MiRS**

Movement in reserves statement

**NCALT**

National Centre for Applied Learning Technologies

**Net Book Value**

The amount at which fixed assets are included in the balance sheet, i.e. their historical cost or current value less the cumulative amounts provided for depreciation.

**Net Revenue Expenditure**

Expenditure funded by core government grants (police grant, formula grant and legacy council tax grants) and council tax income

**Net Present Value (NPV)**

The difference between the present value of cash inflows and the present value of cash outflows.

**Nolan Principles**

The 7 principles of public conduct are: Selflessness, Integrity, Objectivity, Accountability, Openness, Honesty and Leadership

**NPAS**

National Police Air Service

**NPCC**

National Police Chiefs Council (the representative body for Chief Constables)

**OPCC**

Office of the Police and Crime Commissioner

**Outturn**

The actual level of spending and income in a particular year

**Past service (pension) costs**

These are non-periodic costs – they arise from decisions taken in the current year, but whose financial effect is derived from years of service earned in earlier years.

**PCC**

Police and Crime Commissioner

**PCDA**

Police Constable Degree Apprenticeship

**PCP**

Police and Crime Panel

**PCSO**

Police Community Support Officer

**PEEL**

Police Effectiveness, Efficiency and Legitimacy programme

**PESP**

Professional and Ethical Standards Panel

**PESTELO**

Political, Economic, Social, Technological, Environmental, Legal, Organisational (police analysis)

**PFI**

Private Finance Initiative

**Police Funding Formula**

A needs based funding formula used by the Home Office to allocate police grant to the 43 police forces in England and Wales

**Police Grant**

Police grant is allocated by the Home Office using a highly complex needs based formula. This grant finances around 40% of police revenue expenditure.

**PPE**

Depending on context:  
Property, Plant and Equipment; or  
Personal Protective Equipment

**Precept**

Council Tax rate set by the PCC

**Provision**

An amount set aside to provide for a liability which is likely to be incurred, although the amount and date of that liability are uncertain.

**PSD**

Professional Standards Department

**Public Works Loans Board (PWLB)**

A Government body from which local authorities may raise long term loans

**PUP**

Police Uplift Programme - Home Office plan to fund 20,000 extra police officers before 31<sup>st</sup> March 2023

**Remuneration**

All amounts paid to or receivable by a person. It includes taxable expenses and the estimated money value of any other benefits received by an employee other than in cash (e.g. benefits in kind).

**Reserves**

An amount set aside for a specific purpose and carried forward to meet expenditure in future years. General reserves represent accumulated balances which may be used to support future spending.

**Revenue Expenditure**

Spending on day to day running expenses of the PCC and Force.

**RMS**

Resource Management System

**RPI**

Retail Price Index, a measure of inflation which includes housing costs.

**SEERPIC**

South East and Eastern Police Insurance Consortium

**SeRCOP**

Service Reporting Code of Practice

**SERIP**

South East Regional Integrated Policing

**SEROCU**

South East Regional Organised Crime Unit

**SOLACE**

Society of Local Authority Chief Executives

**Specific Grants**

Government grants to aid certain services, usually paid at a fixed proportion of spending actually incurred.

**TVP**

Thames Valley Police

**Uplift Programme**

The Home Office has promised to fund 20,000 extra police officers before 31<sup>st</sup> March 2023; also known as Police Uplift Programme (PUP)

**Usable Capital Receipts**

Capital receipts available to finance capital expenditure in future years.

**VFM**

Value for Money